

United States  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark one)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended March 31, 2025  
OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from to  
Commission file number: 001-11307-01



**Freeport-McMoRan Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**74-2480931**  
(I.R.S. Employer Identification No.)

**333 North Central Avenue**  
**Phoenix AZ**  
(Address of principal executive offices)

**85004-2189**  
(Zip Code)

**(602) 366-8100**  
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class                      | Trading Symbol(s) | Name of each exchange on which registered |
|------------------------------------------|-------------------|-------------------------------------------|
| Common Stock, par value \$0.10 per share | FCX               | The New York Stock Exchange               |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. ☒ Yes ☐ No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). ☒ Yes ☐ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒  
Non-accelerated filer ☐

Accelerated filer ☐  
Smaller reporting company ☐  
Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). ☐ Yes ☒ No

On April 30, 2025, there were issued and outstanding 1,436,200,253 shares of the registrant's common stock, par value \$0.10 per share.

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# Part I. FINANCIAL INFORMATION

## Item 1. Financial Statements.

### Freeport-McMoRan Inc. CONSOLIDATED BALANCE SHEETS (Unaudited)

|                                                                      | March 31,<br>2025 | December 31,<br>2024 |
|----------------------------------------------------------------------|-------------------|----------------------|
|                                                                      | (In Millions)     |                      |
| ASSETS                                                               |                   |                      |
| Current assets:                                                      |                   |                      |
| Cash and cash equivalents                                            | \$ 4,385          | \$ 3,923             |
| Restricted cash and cash equivalents                                 | 460               | 888                  |
| Trade accounts receivable                                            | 743               | 578                  |
| Value added and other tax receivables                                | 565               | 564                  |
| Inventories:                                                         |                   |                      |
| Product                                                              | 3,220             | 3,038                |
| Materials and supplies, net                                          | 2,418             | 2,382                |
| Mill and leach stockpiles                                            | 1,436             | 1,388                |
| Other current assets                                                 | 575               | 535                  |
| Total current assets                                                 | 13,802            | 13,296               |
| Property, plant, equipment and mine development costs, net           | 39,200            | 38,514               |
| Long-term mill and leach stockpiles                                  | 1,169             | 1,225                |
| Other assets                                                         | 1,851             | 1,813                |
| Total assets                                                         | \$ 56,022         | \$ 54,848            |
| LIABILITIES AND EQUITY                                               |                   |                      |
| Current liabilities:                                                 |                   |                      |
| Accounts payable and accrued liabilities                             | \$ 4,078          | \$ 4,057             |
| Accrued income taxes                                                 | 857               | 859                  |
| Current portion of debt                                              | 495               | 41                   |
| Current portion of environmental and asset retirement obligations    | 296               | 320                  |
| Dividends payable                                                    | 217               | 219                  |
| Total current liabilities                                            | 5,943             | 5,496                |
| Long-term debt, less current portion                                 | 8,909             | 8,907                |
| Environmental and asset retirement obligations, less current portion | 5,428             | 5,404                |
| Deferred income taxes                                                | 4,402             | 4,376                |
| Other liabilities                                                    | 2,126             | 1,887                |
| Total liabilities                                                    | 26,808            | 26,070               |
| Equity:                                                              |                   |                      |
| Stockholders' equity:                                                |                   |                      |
| Common stock                                                         | 163               | 162                  |
| Capital in excess of par value                                       | 23,627            | 23,797               |
| Retained earnings (accumulated deficit)                              | 182               | (170)                |
| Accumulated other comprehensive loss                                 | (313)             | (314)                |
| Common stock held in treasury                                        | (5,971)           | (5,894)              |
| Total stockholders' equity                                           | 17,688            | 17,581               |
| Noncontrolling interests                                             | 11,526            | 11,197               |
| Total equity                                                         | 29,214            | 28,778               |
| Total liabilities and equity                                         | \$ 56,022         | \$ 54,848            |

The accompanying notes are an integral part of these consolidated financial statements.

Freeport-McMoRan Inc.  
CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

|                                                                             | Three Months Ended<br>March 31,         |          |
|-----------------------------------------------------------------------------|-----------------------------------------|----------|
|                                                                             | 2025                                    | 2024     |
|                                                                             | (In Millions, Except Per Share Amounts) |          |
| Revenues                                                                    | \$ 5,728                                | \$ 6,321 |
| Cost of sales:                                                              |                                         |          |
| Production and delivery                                                     | 3,756                                   | 3,844    |
| Depreciation, depletion and amortization                                    | 466                                     | 595      |
| Total cost of sales                                                         | 4,222                                   | 4,439    |
| Selling, general and administrative expenses                                | 154                                     | 144      |
| Exploration and research expenses                                           | 39                                      | 37       |
| Environmental obligations and shutdown costs                                | 10                                      | 67       |
| Total costs and expenses                                                    | 4,425                                   | 4,687    |
| Operating income                                                            | 1,303                                   | 1,634    |
| Interest expense, net                                                       | (70)                                    | (89)     |
| Other income, net                                                           | 58                                      | 129      |
| Income before income taxes and equity in affiliated companies' net earnings | 1,291                                   | 1,674    |
| Provision for income taxes                                                  | (500)                                   | (512)    |
| Equity in affiliated companies' net earnings                                | 2                                       | —        |
| Net income                                                                  | 793                                     | 1,162    |
| Net income attributable to noncontrolling interests                         | (441)                                   | (689)    |
| Net income attributable to common stockholders                              | \$ 352                                  | \$ 473   |
| Net income per share attributable to common stockholders:                   |                                         |          |
| Basic                                                                       | \$ 0.24                                 | \$ 0.33  |
| Diluted                                                                     | \$ 0.24                                 | \$ 0.32  |
| Weighted-average shares of common stock outstanding:                        |                                         |          |
| Basic                                                                       | 1,438                                   | 1,436    |
| Diluted                                                                     | 1,444                                   | 1,444    |
| Dividends declared per share of common stock                                | \$ 0.15                                 | \$ 0.15  |

The accompanying notes are an integral part of these consolidated financial statements.

Freeport-McMoRan Inc.  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

|                                                                             | Three Months Ended<br>March 31, |          |
|-----------------------------------------------------------------------------|---------------------------------|----------|
|                                                                             | 2025                            | 2024     |
|                                                                             | (In Millions)                   |          |
| Net income                                                                  | \$ 793                          | \$ 1,162 |
| Other comprehensive income, net of taxes:                                   |                                 |          |
| Defined benefit plans:                                                      |                                 |          |
| Amortization of unrecognized amounts included in net periodic benefit costs | 1                               | 1        |
| Foreign exchange losses                                                     | —                               | (1)      |
| Other comprehensive income                                                  | 1                               | —        |
| Total comprehensive income                                                  | 794                             | 1,162    |
| Total comprehensive income attributable to noncontrolling interests         | (441)                           | (689)    |
| Total comprehensive income attributable to common stockholders              | \$ 353                          | \$ 473   |

The accompanying notes are an integral part of these consolidated financial statements.

Freeport-McMoRan Inc.  
CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|                                                                                         | Three Months Ended<br>March 31, |          |
|-----------------------------------------------------------------------------------------|---------------------------------|----------|
|                                                                                         | 2025                            | 2024     |
|                                                                                         | (In Millions)                   |          |
| Cash flow from operating activities:                                                    |                                 |          |
| Net income                                                                              | \$ 793                          | \$ 1,162 |
| Adjustments to reconcile net income to net cash provided by operating activities:       |                                 |          |
| Depreciation, depletion and amortization                                                | 466                             | 595      |
| Net charges for environmental and asset retirement obligations, including accretion     | 49                              | 224      |
| Payments for environmental and asset retirement obligations                             | (50)                            | (42)     |
| Stock-based compensation                                                                | 54                              | 53       |
| Net charges for defined pension and postretirement plans                                | 14                              | 8        |
| Pension plan contributions                                                              | (3)                             | (18)     |
| Deferred income taxes                                                                   | 26                              | 46       |
| Charges for social investment programs at PT Freeport Indonesia                         | 15                              | 28       |
| Payments for social investment programs at PT Freeport Indonesia                        | (13)                            | (24)     |
| Other, net                                                                              | 4                               | (39)     |
| Changes in working capital and other:                                                   |                                 |          |
| Accounts receivable                                                                     | (215)                           | (582)    |
| Inventories                                                                             | (143)                           | 66       |
| Other current assets                                                                    | 24                              | —        |
| Accounts payable and accrued liabilities                                                | 2                               | (160)    |
| Accrued income taxes and timing of other tax payments                                   | 35                              | 579      |
| Net cash provided by operating activities                                               | 1,058                           | 1,896    |
| Cash flow from investing activities:                                                    |                                 |          |
| Capital expenditures:                                                                   |                                 |          |
| United States copper mines                                                              | (255)                           | (237)    |
| South America operations                                                                | (85)                            | (82)     |
| Indonesia operations                                                                    | (704)                           | (842)    |
| Molybdenum mines                                                                        | (19)                            | (27)     |
| Other                                                                                   | (109)                           | (66)     |
| Loans to PT Smelting for expansion                                                      | —                               | (28)     |
| Other, net                                                                              | (4)                             | 5        |
| Net cash used in investing activities                                                   | (1,176)                         | (1,277)  |
| Cash flow from financing activities:                                                    |                                 |          |
| Proceeds from debt                                                                      | 1,088                           | 613      |
| Repayments of debt                                                                      | (636)                           | (612)    |
| Finance lease payments                                                                  | (3)                             | —        |
| Cash dividends and distributions paid:                                                  |                                 |          |
| Common stock                                                                            | (218)                           | (218)    |
| Noncontrolling interests                                                                | —                               | (102)    |
| Treasury stock purchases                                                                | (55)                            | —        |
| Proceeds from exercised stock options                                                   | 1                               | 4        |
| Payments for withholding of employee taxes related to stock-based awards                | (22)                            | (27)     |
| Net cash provided by (used in) financing activities                                     | 155                             | (342)    |
| Net increase in cash and cash equivalents and restricted cash and cash equivalents      | 37                              | 277      |
| Cash and cash equivalents and restricted cash and cash equivalents at beginning of year | 4,911                           | 6,063    |
| Cash and cash equivalents and restricted cash and cash equivalents at end of period     | \$ 4,948                        | \$ 6,340 |

The accompanying notes are an integral part of these consolidated financial statements.

Freeport-McMoRan Inc.  
CONSOLIDATED STATEMENTS OF EQUITY (Unaudited)  
THREE MONTHS ENDED MARCH 31

|                                                          | Stockholders' Equity |              |                                |                                         |                                      |                               |           |                            |                           |              |
|----------------------------------------------------------|----------------------|--------------|--------------------------------|-----------------------------------------|--------------------------------------|-------------------------------|-----------|----------------------------|---------------------------|--------------|
|                                                          | Common Stock         |              | Capital in Excess of Par Value | (Accumulated Deficit) Retained Earnings | Accumulated Other Comprehensive Loss | Common Stock Held in Treasury |           | Total Stockholders' Equity | Non-controlling Interests | Total Equity |
|                                                          | Number of Shares     | At Par Value |                                |                                         |                                      | Number of Shares              | At Cost   |                            |                           |              |
|                                                          |                      |              |                                |                                         |                                      |                               |           |                            |                           |              |
|                                                          | (In Millions)        |              |                                |                                         |                                      |                               |           |                            |                           |              |
| Balance at December 31, 2024                             | 1,624                | \$ 162       | \$ 23,797                      | \$ (170)                                | \$ (314)                             | 187                           | \$(5,894) | \$ 17,581                  | \$ 11,197                 | \$ 28,778    |
| Exercised and issued stock-based awards                  | 2                    | 1            | 1                              | —                                       | —                                    | —                             | —         | 2                          | —                         | 2            |
| Stock-based compensation, including the tender of shares | —                    | —            | 45                             | —                                       | —                                    | 1                             | (22)      | 23                         | —                         | 23           |
| Treasury stock purchases                                 | —                    | —            | —                              | —                                       | —                                    | 1                             | (55)      | (55)                       | —                         | (55)         |
| Dividends                                                | —                    | —            | (216)                          | —                                       | —                                    | —                             | —         | (216)                      | (112)                     | (328)        |
| Net income attributable to common stockholders           | —                    | —            | —                              | 352                                     | —                                    | —                             | —         | 352                        | —                         | 352          |
| Net income attributable to noncontrolling interests      | —                    | —            | —                              | —                                       | —                                    | —                             | —         | —                          | 441                       | 441          |
| Other comprehensive income                               | —                    | —            | —                              | —                                       | 1                                    | —                             | —         | 1                          | —                         | 1            |
| Balance at March 31, 2025                                | 1,626                | \$ 163       | \$ 23,627                      | \$ 182                                  | \$ (313)                             | 189                           | \$(5,971) | \$ 17,688                  | \$ 11,526                 | \$ 29,214    |

|                                                          | Stockholders' Equity |              |                                |                     |                                      |                               |            |                            |                           |              |
|----------------------------------------------------------|----------------------|--------------|--------------------------------|---------------------|--------------------------------------|-------------------------------|------------|----------------------------|---------------------------|--------------|
|                                                          | Common Stock         |              |                                | Accumulated Deficit | Accumulated Other Comprehensive Loss | Common Stock Held in Treasury |            | Total Stockholders' Equity | Non-controlling Interests | Total Equity |
|                                                          | Number of Shares     | At Par Value | Capital in Excess of Par Value |                     |                                      | Number of Shares              | At Cost    |                            |                           |              |
|                                                          |                      |              |                                |                     |                                      |                               |            |                            |                           |              |
|                                                          | (In Millions)        |              |                                |                     |                                      |                               |            |                            |                           |              |
| Balance at December 31, 2023                             | 1,619                | \$ 162       | \$ 24,637                      | \$ (2,059)          | \$ (274)                             | 184                           | \$ (5,773) | \$ 16,693                  | \$ 10,617                 | \$ 27,310    |
| Exercised and issued stock-based awards                  | 3                    | —            | 22                             | —                   | —                                    | 1                             | (17)       | 5                          | —                         | 5            |
| Stock-based compensation, including the tender of shares | —                    | —            | 46                             | —                   | —                                    | 1                             | (27)       | 19                         | (1)                       | 18           |
| Dividends                                                | —                    | —            | (217)                          | —                   | —                                    | —                             | —          | (217)                      | (173)                     | (390)        |
| Net income attributable to common stockholders           | —                    | —            | —                              | 473                 | —                                    | —                             | —          | 473                        | —                         | 473          |
| Net income attributable to noncontrolling interests      | —                    | —            | —                              | —                   | —                                    | —                             | —          | —                          | 689                       | 689          |
| Balance at March 31, 2024                                | 1,622                | \$ 162       | \$ 24,488                      | \$ (1,586)          | \$ (274)                             | 186                           | \$ (5,817) | \$ 16,973                  | \$ 11,132                 | \$ 28,105    |

The accompanying notes are an integral part of these consolidated financial statements.

Freeport-McMoRan Inc.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## NOTE 1. GENERAL INFORMATION

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all information and disclosures required by generally accepted accounting principles in the United States (U.S.). Therefore, this information should be read in conjunction with Freeport-McMoRan Inc.'s (FCX) consolidated financial statements and notes contained in its annual report on Form 10-K for the year ended December 31, 2024 (2024 Form 10-K). The information furnished herein reflects all adjustments that are, in the opinion of management, necessary for a fair statement of the results for the interim periods reported. All such adjustments are, in the opinion of management, of a normal recurring nature. Operating results for the three-month period ended March 31, 2025, are not necessarily indicative of the results that may be expected for the year ending December 31, 2025. Dollar amounts in tables are stated in millions, except per share amounts.

**Subsequent Events.** FCX evaluated events after March 31, 2025, and through the date the consolidated financial statements were issued and determined any events and transactions occurring during this period that would require recognition or disclosure are appropriately addressed in these consolidated financial statements.

## NOTE 2. EARNINGS PER SHARE

FCX calculates its basic net income per share of common stock under the two-class method and calculates its diluted net income per share of common stock using the more dilutive of the two-class method or the treasury-stock method. Basic net income per share of common stock was computed by dividing net income attributable to common stockholders (after deducting accumulated undistributed dividends and earnings allocated to participating securities) by the weighted-average shares of common stock outstanding during the period. Diluted net income per share of common stock was calculated by including the basic weighted-average shares of common stock outstanding adjusted for the effects of all potential dilutive shares of common stock, unless their effect would be antidilutive.

Reconciliations of net income and weighted-average shares of common stock outstanding for purposes of calculating basic and diluted net income per share follow:

|                                                                                                   | Three Months Ended<br>March 31, |                |
|---------------------------------------------------------------------------------------------------|---------------------------------|----------------|
|                                                                                                   | 2025                            | 2024           |
| Net income                                                                                        | \$ 793                          | \$ 1,162       |
| Net income attributable to noncontrolling interests                                               | (441)                           | (689)          |
| Undistributed dividends and earnings allocated to participating securities                        | (6)                             | (5)            |
| Net income attributable to common stockholders                                                    | <u>\$ 346</u>                   | <u>\$ 468</u>  |
| Basic weighted-average shares of common stock outstanding                                         | 1,438                           | 1,436          |
| Add shares issuable upon exercise or vesting of dilutive stock options and restricted stock units | 6                               | 8              |
| Diluted weighted-average shares of common stock outstanding                                       | <u>1,444</u>                    | <u>1,444</u>   |
| Net income per share attributable to common stockholders:                                         |                                 |                |
| Basic                                                                                             | <u>\$ 0.24</u>                  | <u>\$ 0.33</u> |
| Diluted                                                                                           | <u>\$ 0.24</u>                  | <u>\$ 0.32</u> |

Shares associated with outstanding stock options with exercise prices greater than the average market price of FCX's common stock during the period are excluded from the computation of diluted net income per share of common stock. There were no shares of common stock associated with outstanding stock options excluded in either of the periods shown above.

### NOTE 3. INCOME TAXES

Geographic sources of FCX's benefit (provision) for income taxes follow:

|               | Three Months Ended<br>March 31, |                 |
|---------------|---------------------------------|-----------------|
|               | 2025                            | 2024            |
| U.S.          | \$ 2                            | \$ (1)          |
| International | (502)                           | (511)           |
| Total         | <u>\$ (500)</u>                 | <u>\$ (512)</u> |

FCX's consolidated effective income tax rate is a function of the various rates in the jurisdictions where it operates and was 39% for first-quarter 2025 and 31% for first-quarter 2024. The first-quarter 2024 effective income tax rate reflects net benefits of \$182 million related to closure of PT Freeport Indonesia's (PTFI) 2021 corporate income tax audit and resolution of the framework for Indonesia disputed tax matters.

During first-quarter 2025, FCX's U.S. operations generated a net loss that will not result in a realized tax benefit, accordingly, applicable accounting rules require FCX to adjust its estimated effective tax rate to exclude the impact of U.S. net losses.

### NOTE 4. DEBT AND EQUITY

The components of debt follow:

|                                         | March 31,<br>2025 | December 31,<br>2024 |
|-----------------------------------------|-------------------|----------------------|
| PTFI revolving credit facility          | \$ 250            | \$ 250               |
| Senior notes and debentures:            |                   |                      |
| Issued by FCX                           | 5,283             | 5,281                |
| Issued by PTFI                          | 2,983             | 2,983                |
| Issued by Freeport Minerals Corporation | 352               | 353                  |
| Atlantic Copper <sup>a</sup>            | 513               | 57                   |
| Other                                   | 23                | 24                   |
| Total debt                              | 9,404             | 8,948                |
| Less current portion of debt            | (495)             | (41)                 |
| Long-term debt                          | <u>\$ 8,909</u>   | <u>\$ 8,907</u>      |

a. Includes short-term lines of credit used for working capital requirements, with interest rates based on the Secured Overnight Financing Rate plus a spread.

**Revolving Credit Facilities.** FCX and PTFI have a \$3.0 billion, unsecured revolving credit facility that matures in October 2027. Under the terms of the revolving credit facility, FCX may obtain loans and issue letters of credit in an aggregate amount of up to \$3.0 billion, with a \$1.5 billion sublimit on the issuance of letters of credit and a \$500 million limit on PTFI's borrowing capacity. At March 31, 2025, there were no borrowings and \$5 million in letters of credit issued under FCX's revolving credit facility.

At March 31, 2025, PTFI had \$250 million in borrowings outstanding under its \$1.75 billion unsecured revolving credit facility that matures in November 2028, and Cerro Verde had no borrowings outstanding under its \$350 million unsecured revolving credit facility that matures in May 2027. At March 31, 2025, FCX, PTFI and Cerro Verde were in compliance with each of their respective credit facility's covenants.

**Interest Expense, Net.** Consolidated interest costs (before capitalization) totaled \$174 million in first-quarter 2025 and \$175 million in first-quarter 2024.

Capitalized interest added to property, plant, equipment and mine development costs, net, totaled \$104 million in first-quarter 2025 and \$86 million in first-quarter 2024. The increase in capitalized interest costs in first-quarter 2025, compared to first-quarter 2024, primarily related to mine development projects in the U.S. and PTFI's new smelter and precious metals refinery (collectively, PTFI's new downstream processing facilities).

**Share Repurchase Program and Dividends.** In first-quarter 2025, FCX acquired 1.4 million shares of its common stock for a total cost of \$55 million (\$39.10 average cost per share), and in April 2025, FCX acquired an additional 0.8 million shares of its common stock (\$29.48 average cost per share). As of April 30, 2025, FCX has acquired a total of 51 million shares (\$38.50 average cost per share), has \$3.0 billion available under its share repurchase program and has 1.4 billion shares of common stock outstanding.

On March 26, 2025, FCX's Board of Director's (Board) declared cash dividends totaling \$0.15 per share on its common stock (including a \$0.075 per share quarterly base cash dividend and a \$0.075 per share quarterly variable, performance-based cash dividend), which were paid on May 1, 2025, to common shareholders of record as of April 15, 2025.

The declaration and payment of dividends (base or variable) and timing and amount of any share repurchases are at the discretion of FCX's Board and management, respectively, and are subject to a number of factors, including not exceeding FCX's net debt target, capital availability, FCX's financial results, cash requirements, global economic conditions, changes in laws, contractual restrictions and other factors deemed relevant by FCX's Board or management, as applicable. FCX's share repurchase program may be modified, increased, suspended or terminated at any time at the Board's discretion.

## NOTE 5. FINANCIAL INSTRUMENTS

FCX does not purchase, hold or sell derivative financial instruments unless there is an existing asset or obligation, or it anticipates a future activity that is likely to occur and will result in exposure to market risks, which FCX intends to offset or mitigate. FCX does not enter into any derivative financial instruments for speculative purposes but has entered into derivative financial instruments in limited instances to achieve specific objectives. These objectives principally relate to managing risks associated with commodity price changes, foreign currency exchange rates and interest rates.

**Commodity Contracts.** From time to time, FCX has entered into derivative contracts to hedge the market risk associated with fluctuations in the prices of commodities it purchases and sells. Derivative financial instruments used by FCX to manage its risks do not contain credit risk-related contingent provisions.

A discussion of FCX's derivative contracts and programs follows.

### Derivatives Designated as Hedging Instruments - Fair Value Hedges.

**Copper Futures and Swap Contracts.** Some of FCX's North America copper rod and cathode customers request a fixed market price instead of the Commodity Exchange Inc. (COMEX) average copper price in the month of shipment. FCX hedges this price exposure in a manner that allows it to receive the COMEX average price in the month of shipment while the customers pay the fixed price they requested. FCX accomplishes this by entering into copper futures or swap contracts. Hedging gains or losses from these copper futures and swap contracts are recorded in revenues. FCX did not have any significant gains or losses resulting from hedge ineffectiveness during first-quarter 2025 and 2024. At March 31, 2025, FCX held copper futures and swap contracts that qualified for hedge accounting for 118 million pounds at an average contract price of \$4.64 per pound, with maturities through December 2026.

**Summary of Gains (Losses).** A summary of realized and unrealized gains (losses) recognized in revenues for derivative financial instruments related to commodity contracts that are designated and qualify as fair value hedge transactions, including on the related hedged item follows:

|                                          | Three Months Ended<br>March 31, |      |
|------------------------------------------|---------------------------------|------|
|                                          | 2025                            | 2024 |
| Copper futures and swap contracts:       |                                 |      |
| Unrealized gains (losses):               |                                 |      |
| Derivative financial instruments         | \$ 81                           | \$ 9 |
| Hedged item – firm sales commitments     | (81)                            | (9)  |
| Realized gains:                          |                                 |      |
| Matured derivative financial instruments | 20                              | 1    |

#### Derivatives Not Designated as Hedging Instruments.

**Embedded Derivatives.** Certain FCX sales contracts provide for provisional pricing primarily based on the London Metal Exchange (LME) copper settlement price and the London Bullion Market Association (London) gold price at the time of shipment as specified in the contract. FCX receives market prices based on prices in the specified future month, which results in price fluctuations recorded in revenues until the date of settlement.

FCX records revenues and invoices customers at the time of shipment based on then-current LME copper settlement price and the London gold price as specified in the contracts, which results in an embedded derivative (*i.e.*, a pricing mechanism that is finalized after the time of delivery) that is required to be bifurcated from the host contract. The host contract is the sale of the metals contained in the concentrate, cathode or anode slimes at the then-current LME copper settlement or London gold prices. FCX applies the normal purchases and normal sales scope exception in accordance with derivatives and hedge accounting guidance to the host contract in its concentrate, cathode and anode slime sales agreements since these contracts do not allow for net settlement and always result in physical delivery. The embedded derivative does not qualify for hedge accounting and is adjusted to fair value through earnings each period, using the period-end LME copper forward price and the adjusted London gold price, until the date of final pricing. Similarly, FCX purchases copper under contracts that provide for provisional pricing. Mark-to-market price fluctuations from these embedded derivatives are recorded through the settlement date and are reflected in revenues for sales contracts and in inventory for purchase contracts.

A summary of FCX's embedded derivatives at March 31, 2025, follows:

|                                                         | Open Positions | Average Price<br>Per Unit |         | Maturities Through |
|---------------------------------------------------------|----------------|---------------------------|---------|--------------------|
|                                                         |                | Contract                  | Market  |                    |
| Embedded derivatives in provisional sales contracts:    |                |                           |         |                    |
| Copper (millions of pounds)                             | 357            | \$ 4.30                   | \$ 4.40 | August 2025        |
| Gold (thousands of ounces)                              | 99             | 2,991                     | 3,130   | April 2025         |
| Embedded derivatives in provisional purchase contracts: |                |                           |         |                    |
| Copper (millions of pounds)                             | 55             | 4.31                      | 4.39    | June 2025          |

**Copper Forward Contracts.** Atlantic Copper, FCX's wholly owned smelting and refining unit in Spain, enters into copper forward contracts designed to hedge its copper price risk whenever its physical purchases and sales pricing periods do not match. These economic hedge transactions are intended to hedge against changes in copper prices, with the mark-to-market hedging gains or losses recorded in production and delivery costs. At March 31, 2025, Atlantic Copper held net copper forward sales contracts for 97 million pounds at an average contract price of \$4.42 per pound, with maturities through June 2025.

**Summary of Gains (Losses).** A summary of realized and unrealized gains (losses) recognized in operating income for commodity contracts that do not qualify as hedge transactions, including embedded derivatives, follows:

|                                                                   | Three Months Ended<br>March 31, |       |
|-------------------------------------------------------------------|---------------------------------|-------|
|                                                                   | 2025                            | 2024  |
| Embedded derivatives in provisional sales contracts: <sup>a</sup> |                                 |       |
| Copper                                                            | \$ 116                          | \$ 66 |
| Gold and other metals                                             | 38                              | 44    |
| Copper forward contracts <sup>b</sup>                             | (38)                            | (9)   |

a. Amounts recorded in revenues.

b. Amounts recorded in cost of sales as production and delivery costs.

### Unsettled Derivative Financial Instruments.

A summary of the fair values of unsettled commodity derivative financial instruments follows:

|                                                              | March 31,<br>2025 | December 31, 2024 |
|--------------------------------------------------------------|-------------------|-------------------|
| <b>Commodity Derivative Assets:</b>                          |                   |                   |
| Derivatives designated as hedging instruments:               |                   |                   |
| Copper futures and swap contracts                            | \$ 56             | \$ —              |
| Derivatives not designated as hedging instruments:           |                   |                   |
| Embedded derivatives in provisional sales/purchase contracts | 55                | 10                |
| Copper forward contracts                                     | 3                 | 10                |
| Total derivative assets                                      | <u>\$ 114</u>     | <u>\$ 20</u>      |
| <b>Commodity Derivative Liabilities:</b>                     |                   |                   |
| Derivatives designated as hedging instruments:               |                   |                   |
| Copper futures and swap contracts                            | \$ 3              | \$ 28             |
| Derivatives not designated as hedging instruments:           |                   |                   |
| Embedded derivatives in provisional sales/purchase contracts | 12                | 60                |
| Copper forward contracts                                     | —                 | 1                 |
| Total derivative liabilities                                 | <u>\$ 15</u>      | <u>\$ 89</u>      |

FCX's commodity contracts have netting arrangements with counterparties with which the right of offset exists, and it is FCX's policy to generally offset balances by contract on its balance sheet. FCX's embedded derivatives on provisional sales/purchase contracts are netted with the corresponding outstanding receivable/payable balances.

A summary of these unsettled commodity contracts that are offset in the balance sheets follows:

|                                                              | Assets            |                   | Liabilities       |                   |
|--------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|
|                                                              | March 31,<br>2025 | December 31, 2024 | March 31,<br>2025 | December 31, 2024 |
| <b>Gross amounts recognized:</b>                             |                   |                   |                   |                   |
| Commodity contracts:                                         |                   |                   |                   |                   |
| Embedded derivatives in provisional sales/purchase contracts | \$ 55             | \$ 10             | \$ 12             | \$ 60             |
| Copper derivatives                                           | 59                | 10                | 3                 | 29                |
|                                                              | <u>114</u>        | <u>20</u>         | <u>15</u>         | <u>89</u>         |
| <b>Less gross amounts of offset:</b>                         |                   |                   |                   |                   |
| Commodity contracts:                                         |                   |                   |                   |                   |
| Embedded derivatives in provisional sales/purchase contracts | 4                 | —                 | 4                 | —                 |
|                                                              | <u>4</u>          | <u>—</u>          | <u>4</u>          | <u>—</u>          |
| <b>Net amounts presented in balance sheet:</b>               |                   |                   |                   |                   |
| Commodity contracts:                                         |                   |                   |                   |                   |
| Embedded derivatives in provisional sales/purchase contracts | 51                | 10                | 8                 | 60                |
| Copper derivatives                                           | 59                | 10                | 3                 | 29                |
|                                                              | <u>\$ 110</u>     | <u>\$ 20</u>      | <u>\$ 11</u>      | <u>\$ 89</u>      |
| <b>Balance sheet classification:</b>                         |                   |                   |                   |                   |
| Trade accounts receivable                                    | \$ 49             | \$ —              | \$ 2              | \$ 53             |
| Other current assets                                         | 57                | 10                | —                 | —                 |
| Other assets                                                 | 2                 | —                 | —                 | —                 |
| Accounts payable and accrued liabilities                     | 2                 | 10                | 9                 | 35                |
| Other liabilities                                            | —                 | —                 | —                 | 1                 |
|                                                              | <u>\$ 110</u>     | <u>\$ 20</u>      | <u>\$ 11</u>      | <u>\$ 89</u>      |

**Credit Risk.** FCX is exposed to credit loss when financial institutions with which it has entered into derivative transactions (commodity, foreign exchange and interest rate swaps) are unable to pay. To minimize the risk of such losses, FCX uses counterparties that meet certain credit requirements and periodically reviews the creditworthiness of these counterparties. As of March 31, 2025, the maximum amount of credit exposure associated with derivative transactions was \$114 million.

**Other Financial Instruments.** Other financial instruments include cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, investment securities, legally restricted trust assets, accounts payable and accrued liabilities, accrued income taxes, dividends payable and debt. The carrying value for these financial instruments classified as current assets or liabilities approximates fair value because of their short-term nature and generally negligible credit losses (refer to Note 6 for the fair values of investment securities, legally restricted funds and debt).

**Cash and Cash Equivalents and Restricted Cash and Cash Equivalents.** The following table provides a reconciliation of total cash and cash equivalents and restricted cash and cash equivalents presented in the consolidated statements of cash flows:

|                                                                                                                                 | March 31,<br>2025 | December 31, 2024 |
|---------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|
| Balance sheet components:                                                                                                       |                   |                   |
| Cash and cash equivalents                                                                                                       | \$ 4,385          | \$ 3,923          |
| Restricted cash and cash equivalents, current <sup>a</sup>                                                                      | 460               | 888               |
| Restricted cash and cash equivalents, long-term - included in other assets                                                      | 103               | 100               |
| Total cash and cash equivalents and restricted cash and cash equivalents presented in the consolidated statements of cash flows | <u>\$ 4,948</u>   | <u>\$ 4,911</u>   |

- a. Primarily includes (i) \$0.3 billion at March 31, 2025, and \$0.7 billion at December 31, 2024, of time deposits associated with 30% of PTFI's export proceeds that was required to be temporarily deposited in Indonesia banks for 90 days in accordance with an Indonesia regulation, and (ii) \$0.2 billion at March 31, 2025, designated for future talc-related litigation in accordance with a legal settlement. Refer to Note 7 for further discussion of these matters.

## NOTE 6. FAIR VALUE MEASUREMENT

Fair value accounting guidance includes a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). FCX did not have any significant transfers in or out of Level 3 during first-quarter 2025.

FCX's financial instruments are recorded on the consolidated balance sheets at fair value except for debt and contingent consideration associated with the sale of oil and gas properties (which was recorded under the loss recovery approach). A summary of the carrying amount and fair value of FCX's financial instruments (including those measured at net asset value (NAV) as a practical expedient), other than cash and cash equivalents, restricted cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, accrued income taxes and dividends payable (refer to Note 5), follows:

|                                                                                            | At March 31, 2025 |       |       |         |         |         |
|--------------------------------------------------------------------------------------------|-------------------|-------|-------|---------|---------|---------|
|                                                                                            | Carrying Amount   | Total | NAV   | Level 1 | Level 2 | Level 3 |
| <b>Assets</b>                                                                              |                   |       |       |         |         |         |
| <b>Investment securities:<sup>ab</sup></b>                                                 |                   |       |       |         |         |         |
| U.S. core fixed income fund                                                                | \$ 28             | \$ 28 | \$ 28 | \$ —    | \$ —    | \$ —    |
| Equity securities                                                                          | 13                | 13    | —     | 13      | —       | —       |
| Total                                                                                      | 41                | 41    | 28    | 13      | —       | —       |
| <b>Legally restricted funds:<sup>a</sup></b>                                               |                   |       |       |         |         |         |
| U.S. core fixed income fund                                                                | 68                | 68    | 68    | —       | —       | —       |
| Government mortgage-backed securities                                                      | 52                | 52    | —     | —       | 52      | —       |
| Corporate bonds                                                                            | 34                | 34    | —     | —       | 34      | —       |
| Government bonds and notes                                                                 | 31                | 31    | —     | —       | 31      | —       |
| Money market funds                                                                         | 22                | 22    | —     | 22      | —       | —       |
| Asset-backed securities                                                                    | 14                | 14    | —     | —       | 14      | —       |
| Collateralized mortgage-backed securities                                                  | 1                 | 1     | —     | —       | 1       | —       |
| Total                                                                                      | 222               | 222   | 68    | 22      | 132     | —       |
| <b>Derivatives:<sup>c</sup></b>                                                            |                   |       |       |         |         |         |
| Embedded derivatives in provisional sales/purchase contracts in a gross asset position     | 55                | 55    | —     | —       | 55      | —       |
| Copper futures and swap contracts                                                          | 56                | 56    | —     | 37      | 19      | —       |
| Copper forward contracts                                                                   | 3                 | 3     | —     | 1       | 2       | —       |
| Total                                                                                      | 114               | 114   | —     | 38      | 76      | —       |
| Contingent consideration for the sale of oil and gas properties                            | 2                 | 2     | —     | —       | —       | 2       |
| <b>Liabilities</b>                                                                         |                   |       |       |         |         |         |
| <b>Derivatives:<sup>c</sup></b>                                                            |                   |       |       |         |         |         |
| Embedded derivatives in provisional sales/purchase contracts in a gross liability position | 12                | 12    | —     | —       | 12      | —       |
| Copper futures and swap contracts                                                          | 3                 | 3     | —     | —       | 3       | —       |
| Total                                                                                      | 15                | 15    | —     | —       | 15      | —       |
| Debt <sup>d</sup>                                                                          | 9,404             | 9,320 | —     | —       | 9,320   | —       |

|                                                                                            | At December 31, 2024 |       |       |                    |         |         |
|--------------------------------------------------------------------------------------------|----------------------|-------|-------|--------------------|---------|---------|
|                                                                                            | Carrying Amount      | Total | NAV   | Fair Value Level 1 | Level 2 | Level 3 |
| <b>Assets</b>                                                                              |                      |       |       |                    |         |         |
| Investment securities: <sup>a,b</sup>                                                      |                      |       |       |                    |         |         |
| U.S. core fixed income fund                                                                | \$ 27                | \$ 27 | \$ 27 | \$ —               | \$ —    | \$ —    |
| Equity securities                                                                          | 9                    | 9     | —     | 9                  | —       | —       |
| Total                                                                                      | 36                   | 36    | 27    | 9                  | —       | —       |
| Legally restricted funds: <sup>a</sup>                                                     |                      |       |       |                    |         |         |
| U.S. core fixed income fund                                                                | 66                   | 66    | 66    | —                  | —       | —       |
| Government mortgage-backed securities                                                      | 54                   | 54    | —     | —                  | 54      | —       |
| Government bonds and notes                                                                 | 34                   | 34    | —     | —                  | 34      | —       |
| Corporate bonds                                                                            | 31                   | 31    | —     | —                  | 31      | —       |
| Money market funds                                                                         | 19                   | 19    | —     | 19                 | —       | —       |
| Asset-backed securities                                                                    | 12                   | 12    | —     | —                  | 12      | —       |
| Collateralized mortgage-backed securities                                                  | 1                    | 1     | —     | —                  | 1       | —       |
| Total                                                                                      | 217                  | 217   | 66    | 19                 | 132     | —       |
| Derivatives: <sup>c</sup>                                                                  |                      |       |       |                    |         |         |
| Embedded derivatives in provisional sales/purchase contracts in a gross asset position     | 10                   | 10    | —     | —                  | 10      | —       |
| Copper forward contracts                                                                   | 10                   | 10    | —     | 4                  | 6       | —       |
| Total                                                                                      | 20                   | 20    | —     | 4                  | 16      | —       |
| Contingent consideration for the sale of oil and gas properties                            | 3                    | 3     | —     | —                  | —       | 3       |
| <b>Liabilities</b>                                                                         |                      |       |       |                    |         |         |
| Derivatives: <sup>c</sup>                                                                  |                      |       |       |                    |         |         |
| Embedded derivatives in provisional sales/purchase contracts in a gross liability position | 60                   | 60    | —     | —                  | 60      | —       |
| Copper forward contracts                                                                   | 28                   | 28    | —     | 17                 | 11      | —       |
| Copper forward contracts                                                                   | 1                    | 1     | —     | 1                  | —       | —       |
| Total                                                                                      | 89                   | 89    | —     | 18                 | 71      | —       |
| Debt <sup>d</sup>                                                                          | 8,948                | 8,807 | —     | —                  | 8,807   | —       |

a. Current portion included in other current assets and long-term portion included in other assets.

b. Excludes amounts included in restricted cash and cash equivalents and other assets (which approximated fair value), primarily amounts associated with (i) PTFI's export proceeds (\$0.3 billion at March 31, 2025, and \$0.7 billion at December 31, 2024), and (ii) future talc-related litigation in accordance with a legal settlement (\$0.2 billion at March 31, 2025).

c. Refer to Note 5 for further discussion and balance sheet classifications.

d. Recorded at cost except for debt assumed in acquisitions, which are recorded at fair value at the respective acquisition dates.

**Valuation Techniques.** The U.S. core fixed income fund is valued at NAV. The fund strategy seeks total return consisting of income and capital appreciation primarily by investing in a broad range of investment-grade debt securities, including U.S. government obligations, corporate bonds, mortgage-backed securities, asset-backed securities and money market instruments. There are no restrictions on redemptions (which are usually within one business day of notice).

Equity securities are valued at the closing price reported on the active market on which the individual securities are traded and, as such, are classified within Level 1 of the fair value hierarchy.

Fixed income securities (government securities, corporate bonds, asset-backed securities and collateralized mortgage-backed securities) are valued using a bid-evaluation price or a mid-evaluation price. These evaluations are based on quoted prices, if available, or models that use observable inputs and, as such, are classified within Level 2 of the fair value hierarchy.

Money market funds are classified within Level 1 of the fair value hierarchy because they are valued using quoted market prices in active markets.

FCX's embedded derivatives on provisional copper concentrate, copper cathode and gold purchases and sales are valued using quoted monthly LME copper forward price and the adjusted London gold price at each reporting date based on the month of maturity (refer to Note 5 for further discussion); however, FCX's contracts themselves are not traded on an exchange. As a result, these derivatives are classified within Level 2 of the fair value hierarchy.

FCX's derivative financial instruments for copper futures and swap contracts and copper forward contracts that are traded on the respective exchanges are classified within Level 1 of the fair value hierarchy because they are valued using quoted monthly COMEX or LME prices at each reporting date based on the month of maturity (refer to Note 5 for further discussion). Certain of these contracts are traded on the over-the-counter market and are classified within Level 2 of the fair value hierarchy based on COMEX and LME forward prices.

Debt is primarily valued using available market quotes and, as such, is classified within Level 2 of the fair value hierarchy.

The techniques described above may produce a fair value that may not be indicative of NRV or reflective of future fair values. Furthermore, while FCX believes its valuation techniques are appropriate and consistent with other market participants, the use of different techniques or assumptions to determine fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the techniques used at March 31, 2025, as compared with those techniques used at December 31, 2024.

## NOTE 7. CONTINGENCIES AND COMMITMENTS

### Litigation

There were no significant updates to previously reported legal proceedings included in Note 10 of FCX's 2024 Form 10-K, other than the matter discussed below.

*Asbestos and Talc Claims.* In January 2025, the claimants in both the Imerys Talc America (Imerys) and Cyprus Mines Corporation (Cyprus Mines) bankruptcy cases approved a global settlement, which remains subject to bankruptcy court approvals in both cases. In accordance with the global settlement, Cyprus Amax Minerals Company (CAMC), an indirect wholly owned subsidiary of FCX and Cyprus Mines' parent company, agreed to contribute \$195 million over seven years to a proposed claimant trust.

In addition, in 2024, Cyprus Mines and Imerys entered into a settlement agreement with Johnson & Johnson (J&J), which became effective in February 2025. In accordance with the settlement agreement, (i) all indemnity claims against J&J were released, and Imerys and Cyprus Mines waived claims against insurers that could lead to the insurers asserting claims against J&J; and (ii) J&J agreed to pay \$505 million to Imerys and Cyprus Mines (shared 50/50 between the two parties). In accordance with the settlement, Cyprus Mines received cash of \$202 million in first-quarter 2025, with the remaining \$51 million to be received by December 31, 2025.

At March 31, 2025, FCX had a total litigation reserve of \$448 million associated with the global settlement, including \$253 million associated with the J&J settlement.

### Indonesia Regulatory Matters

Refer to Notes 10, 11 and 12 of FCX's 2024 Form 10-K for further discussion of Indonesia regulatory matters.

*Concentrate Exports.* On March 17, 2025, the Indonesia government granted PTFI a copper concentrate export license through September 16, 2025, for 1.4 million metric tons of copper concentrate, and PTFI re-commenced exports of copper concentrate. Pursuant to current regulations, PTFI is required to pay a 7.5% export duty on copper concentrate exports during 2025.

*Export Proceeds.* In accordance with a regulation issued by the Indonesia government in 2023, 30% of PTFI's gross export proceeds were required to be temporarily deposited into Indonesia banks for a period of 90 days before withdrawal. At March 31, 2025, FCX had \$0.3 billion in time deposits held in Indonesia banks associated with the regulation that are classified as current restricted cash and cash equivalents until the respective maturity dates.

Effective March 1, 2025, the Indonesia government implemented a new regulation for export proceeds that requires 100% of export proceeds to be deposited in Indonesia banks for 12 months. The regulation allows the use of funds for ongoing business requirements, including dividends to shareholders, payment of taxes and other obligations to the Indonesia government, payment for materials or capital expenditures that are not available domestically and repayment of loans. Because PTFI has the ability to utilize its exports proceeds to fund business requirements, amounts deposited after March 1, 2025, are not considered restricted and are classified as cash and cash equivalents.

*Smelter Assurance.* In March 2025, assurance bonds and funds required to be held in escrow to support commitment for smelter development, were released following approval from the Indonesia government that PTFI's smelter development obligation had been met.

*Administrative Fine.* In March 2025, PTFI paid \$59 million for an administrative fine that was previously assessed by the Indonesia government for delays in smelter development. The fine was fully accrued at year-end 2024.

*Long-Term Mining Rights.* Pursuant to regulations issued during 2024, PTFI is eligible to apply for an extension of its mining rights beyond 2041, provided certain conditions are met, including ownership of integrated downstream facilities that have entered the operational stage; domestic ownership of at least 51% and agreement with a state-owned enterprise for an additional 10% ownership; and commitments for additional exploration and increases in refining capacity, each as approved by the Ministry of Energy and Mineral Resources. Application for extension may be submitted at any time up to one year prior to the expiration of PTFI's special mining business license (IUPK). PTFI expects to apply for an extension during 2025, pending agreement with PT Mineral Industri Indonesia (MIND ID) on a purchase and sale agreement for the transfer in 2041 of an additional 10% interest in PTFI.

## **NOTE 8. BUSINESS SEGMENTS**

FCX has organized its mining operations into four primary divisions – U.S. copper mines, South America operations, Indonesia operations and Molybdenum mines, and operating segments that meet certain thresholds are reportable segments. Separately disclosed in the following tables are FCX's reportable segments, which include the Morenci and Cerro Verde copper mines, the Indonesia operations (including the Grasberg minerals district and PTFI's new downstream processing facilities), the Rod & Refining operations and Atlantic Copper Smelting & Refining.

FCX's Chief Executive Officer is identified as its chief operating decision maker (CODM) under business segment reporting guidance. Operating income (loss) is the financial measure of profit or loss used by the CODM to review segment results, and the significant segment expenses reviewed by the CODM are consistent with the operating expense line items presented in FCX's consolidated statements of income. The CODM uses operating income (loss) to assess segment performance against forecasted results and to allocate resources, including capital investment in mining operations and potential expansions.

Intersegment sales between FCX's business segments are based on terms similar to arms-length transactions with third parties at the time of the sale. Intersegment sales may not be reflective of the actual prices ultimately realized because of a variety of factors, including additional processing, the timing of sales to unaffiliated customers and transportation premiums.

FCX defers recognizing profits on intercompany sales to Atlantic Copper until final sales to third parties occur. Quarterly variations in ore grades, the timing of intercompany shipments and changes in product prices result in variability in FCX's net deferred profits and quarterly earnings.

FCX allocates certain operating costs, expenses and capital expenditures to its operating divisions and individual operating segments. However, not all costs and expenses applicable to an operation are allocated. U.S. federal and state income taxes are recorded and managed at the corporate level (included in Corporate, Other & Eliminations), whereas foreign income taxes are recorded and managed at the applicable country level. In addition, some selling, general and administrative costs are not allocated to the operating divisions or individual operating segments. Accordingly, the following segment information reflects management determinations that may not be indicative of what the actual financial performance of each operating division or individual operating segment would be if it was an independent entity.

**Product Revenues.** FCX's revenues attributable to the products it sold for the first quarters of 2025 and 2024 follow:

|                                        | Three Months Ended<br>March 31, |                 |
|----------------------------------------|---------------------------------|-----------------|
|                                        | 2025                            | 2024            |
| Copper:                                |                                 |                 |
| Cathode                                | \$ 2,025                        | \$ 1,959        |
| Concentrate                            | 1,386                           | 1,820           |
| Rod and other refined copper products  | 960                             | 953             |
| Purchased copper <sup>a</sup>          | 298                             | 146             |
| Gold                                   | 475                             | 1,168           |
| Molybdenum                             | 442                             | 417             |
| Silver and other                       | 139                             | 153             |
| Adjustments to revenues:               |                                 |                 |
| Royalty expense <sup>b</sup>           | (68)                            | (120)           |
| PTFI export duties <sup>c</sup>        | (55)                            | (156)           |
| Treatment charges                      | (28)                            | (129)           |
| Revenues from contracts with customers | 5,574                           | 6,211           |
| Embedded derivatives <sup>d</sup>      | 154                             | 110             |
| Total consolidated revenues            | <u>\$ 5,728</u>                 | <u>\$ 6,321</u> |

a. FCX purchases copper cathode primarily for processing by its Rod & Refining operations.

b. Reflects royalties on sales from PTFI and Cerro Verde that will vary with the volume of metal sold and prices.

c. Reflects an export duty of 7.5% on copper concentrate exports.

d. Refer to Note 5 for discussion of embedded derivatives related to FCX's provisionally priced copper concentrate and cathode sales contracts.

## Financial Information by Business Segment

|                                                            | United States Copper Mines |        |        | South America Operations |        |          | Indonesia Operations | Molybdenum Mines | Rod & Refining | Atlantic Copper Smelting & Refining | Corporate, Other & Eliminations | FCX Total |
|------------------------------------------------------------|----------------------------|--------|--------|--------------------------|--------|----------|----------------------|------------------|----------------|-------------------------------------|---------------------------------|-----------|
|                                                            | Morenci                    | Other  | Total  | Cerro Verde              | Other  | Total    |                      |                  |                |                                     |                                 |           |
| <b>Three Months Ended March 31, 2025</b>                   |                            |        |        |                          |        |          |                      |                  |                |                                     |                                 |           |
| Revenues:                                                  |                            |        |        |                          |        |          |                      |                  |                |                                     |                                 |           |
| Unaffiliated customers                                     | \$ 83                      | \$ 108 | \$ 191 | \$ 917                   | \$ 212 | \$ 1,129 | \$ 1,564             | \$ —             | \$ 1,624       | \$ 752                              | \$ 468 <sup>a</sup>             | \$ 5,728  |
| Intersegment                                               | 494                        | 945    | 1,439  | 174                      | 73     | 247      | 6                    | 177              | 8              | 3                                   | (1,880)                         | —         |
| Production and delivery                                    | 419                        | 793    | 1,212  | 587                      | 201    | 788      | 578                  | 122              | 1,622          | 734                                 | (1,300) <sup>b</sup>            | 3,756     |
| Depreciation, depletion and amortization (DD&A)            | 50                         | 74     | 124    | 91                       | 20     | 111      | 186                  | 26               | 1              | 7                                   | 11                              | 466       |
| Selling, general and administrative expenses               | —                          | 1      | 1      | 2                        | —      | 2        | 27                   | —                | —              | 9                                   | 115                             | 154       |
| Exploration and research expenses                          | 6                          | 6      | 12     | 2                        | 2      | 4        | 2                    | —                | —              | —                                   | 21                              | 39        |
| Environmental obligations and shutdown n costs             | (7)                        | —      | (7)    | —                        | —      | —        | —                    | —                | —              | —                                   | 17                              | 10        |
| Operating income (loss)                                    | 109                        | 179    | 288    | 409                      | 62     | 471      | 777                  | 29               | 9              | 5                                   | (276)                           | 1,303     |
| Interest expense, net                                      | —                          | —      | —      | 4                        | —      | 4        | 9                    | —                | —              | 11                                  | 46                              | 70        |
| Other (expense) income, net                                | (1)                        | 3      | 2      | 32                       | (1)    | 31       | 16                   | —                | —              | (5)                                 | 14                              | 58        |
| Provision for income taxes                                 | —                          | —      | —      | 171                      | 22     | 193      | 288                  | —                | —              | 10                                  | 9                               | 500       |
| Equity in affiliated companies' net earnings (losses)      | —                          | —      | —      | —                        | —      | —        | 3                    | —                | —              | —                                   | (1)                             | 2         |
| Net income attributable to noncontrolling interests        | —                          | —      | —      | 126                      | 17     | 143      | 275                  | —                | —              | —                                   | 23                              | 441       |
| Net income attributable to common stockholders             |                            |        |        |                          |        |          |                      |                  |                |                                     |                                 | 352       |
| Total assets at March 31, 2025                             | 3,239                      | 6,950  | 10,189 | 8,166                    | 2,073  | 10,239   | 28,006               | 2,021            | 364            | 1,448                               | 3,755                           | 56,022    |
| Capital expenditures                                       | 59                         | 196    | 255    | 74                       | 11     | 85       | 704                  | 19               | 17             | 43                                  | 49                              | 1,172     |
| <b>Three Months Ended March 31, 2024</b>                   |                            |        |        |                          |        |          |                      |                  |                |                                     |                                 |           |
| Revenues:                                                  |                            |        |        |                          |        |          |                      |                  |                |                                     |                                 |           |
| Unaffiliated customers                                     | \$ 37                      | \$ 40  | \$ 77  | \$ 826                   | \$ 208 | \$ 1,034 | \$ 2,648             | \$ —             | \$ 1,489       | \$ 673                              | \$ 400 <sup>a</sup>             | \$ 6,321  |
| Intersegment                                               | 540                        | 885    | 1,425  | 102                      | —      | 102      | 177                  | 145              | 10             | —                                   | (1,859)                         | —         |
| Production and delivery                                    | 459                        | 765    | 1,224  | 603                      | 170    | 773      | 861                  | 119              | 1,487          | 650                                 | (1,270) <sup>c</sup>            | 3,844     |
| DD&A                                                       | 48                         | 64     | 112    | 92                       | 16     | 108      | 335                  | 16               | 1              | 7                                   | 16                              | 595       |
| Selling, general and administrative expenses               | —                          | 1      | 1      | 2                        | —      | 2        | 31                   | —                | —              | 9                                   | 101                             | 144       |
| Exploration and research expenses                          | 4                          | 8      | 12     | 3                        | 1      | 4        | 2                    | —                | —              | —                                   | 19                              | 37        |
| Environmental obligations and shutdown n costs             | —                          | —      | —      | —                        | —      | —        | —                    | —                | —              | —                                   | 67                              | 67        |
| Operating income (loss)                                    | 66                         | 87     | 153    | 228                      | 21     | 249      | 1,596                | 10               | 11             | 7                                   | (392)                           | 1,634     |
| Interest expense, net                                      | —                          | —      | —      | 5                        | —      | 5        | 1                    | —                | —              | 10                                  | 73                              | 89        |
| Other (expense) income, net                                | —                          | (2)    | (2)    | 11                       | 13     | 24       | 38                   | —                | —              | 6                                   | 63                              | 129       |
| Provision for (benefit from) income taxes                  | —                          | —      | —      | 91                       | 12     | 103      | 409 <sup>d</sup>     | —                | —              | (13)                                | 13                              | 512       |
| Equity in affiliated companies' net (losses) earnings      | —                          | —      | —      | —                        | —      | —        | (2)                  | —                | —              | —                                   | 2                               | —         |
| Net income (loss) attributable to noncontrolling interests | —                          | —      | —      | 76                       | 14     | 90       | 600 <sup>d</sup>     | —                | —              | —                                   | (1)                             | 689       |
| Net income attributable to common stockholders             |                            |        |        |                          |        |          |                      |                  |                |                                     |                                 | 473       |
| Total assets at March 31, 2024                             | 3,148                      | 6,315  | 9,463  | 8,075                    | 1,960  | 10,035   | 27,162               | 1,885            | 257            | 1,354                               | 4,042                           | 54,198    |
| Capital expenditures                                       | 44                         | 193    | 237    | 60                       | 22     | 82       | 842                  | 27               | 5              | 23                                  | 38                              | 1,254     |

**Financial Information by Business Segment (continued)**

- a. Includes revenues from FCX's molybdenum sales company, which includes sales of molybdenum produced by the Molybdenum mines and by certain of FCX's U.S. copper mines and South America operations.
- b. Includes charges totaling \$73 million associated with maintenance turnaround costs at the Mami smelter.
- c. Includes charges totaling \$109 million for assumed oil and gas abandonment obligations resulting from bankruptcies of other companies.
- d. Includes a net benefit to income taxes totaling \$182 million associated with the closure of PTFI's 2021 corporate income tax audit and resolution of the framework for Indonesia disputed tax matters. FCX's economic and ownership interest in PTFI is 48.76% except for net income associated with the settlement of these historical tax matters, which was attributed based on the economics prior to January 1, 2023 (*i.e.*, approximately 81% to FCX and 19% to MND ID). Refer to Note 2 of FCX's 2024 Form 10-K for further discussion.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of  
Freeport-McMoRan Inc.

**Results of Review of Interim Financial Statements**

We have reviewed the accompanying consolidated balance sheet of Freeport-McMoRan Inc. (the Company) as of March 31, 2025, the related consolidated statements of income, comprehensive income, equity and cash flows for the three-month periods ended March 31, 2025 and 2024, and the related notes (collectively referred to as the "consolidated interim financial statements"). Based on our reviews, we are not aware of any material modifications that should be made to the consolidated interim financial statements for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of December 31, 2024, the related consolidated statements of income, comprehensive income, equity and cash flows for the year then ended, and the related notes (not presented herein); and in our report dated February 14, 2025, we expressed an unqualified audit opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2024, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

**Basis for Review Results**

These financial statements are the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB. We conducted our review in accordance with the standards of the PCAOB. A review of interim financial statements consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ Ernst & Young LLP

Phoenix, Arizona  
May 8, 2025

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

*In Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A), "we," "us" and "our" refer to Freeport-McMoRan Inc. (FCX) and its consolidated subsidiaries. You should read this discussion in conjunction with our consolidated financial statements, the related MD&A and the discussion of our Business and Properties in our annual report on Form 10-K for the year ended December 31, 2024 (2024 Form 10-K), filed with the United States (U.S.) Securities and Exchange Commission (SEC). The results of operations reported and summarized below include forward-looking statements that are not guarantees of future performance and are not necessarily indicative of future operating results (refer to "Cautionary Statement" for further discussion). References to "Notes" are Notes included in our Notes to Consolidated Financial Statements (Unaudited). Throughout MD&A, all references to income or losses per share are on a diluted basis. Any references to our website are for information only and the contents of our website or information connected thereto are not incorporated in, or otherwise to be regarded as part of, this Form 10-Q.*

### OVERVIEW

We are a leading international metals company with the objective of being foremost in copper. Headquartered in Phoenix, Arizona, we operate large, long-lived, geographically diverse assets with significant proven and probable mineral reserves of copper, gold and molybdenum. We are one of the world's largest publicly traded copper producers. Our portfolio of assets includes the Grasberg minerals district in Indonesia, one of the world's largest copper and gold deposits; and significant operations in the U.S. and South America, including the large-scale Morenci minerals district in Arizona and the Cerro Verde operation in Peru.

We remain focused on providing metals essential for the economy and everyday life, while being vigilant in our efforts to reduce costs, improve efficiencies and carefully manage operating, administrative and capital spending in this uncertain macroeconomic environment. We believe we are well positioned for the future with large-scale production of copper, gold and molybdenum, with a highly qualified and experienced team with a proven track record, a portfolio of attractive organic growth opportunities and a strong balance sheet and financial position.

We are monitoring developments on U.S. trade policy for potential impacts on our business, cost structure and supply chains, and efforts are under way to evaluate alternative sourcing options to mitigate potential impacts. We are also monitoring potential indirect impacts of U.S. trade policy on economic growth and the potential for impacts on demand for copper. While the near-term impacts are uncertain, we believe the fundamental drivers for increased future demand for copper continue to be favorable, supported by substantial requirements for energy infrastructure, electrification and new technologies.

We are accelerating initiatives across our U.S. and South America operations by incorporating new applications, technologies and data analytics to our leaching processes. We continue to apply operational enhancements on a larger scale and test new innovative technology applications. We are targeting an annual run rate of 300 million pounds of copper by the end of 2025 from these initiatives and believe we have the potential for further significant increases in recoverable metal beyond the current target run rate. In addition to technology-driven leaching initiatives, we are pursuing opportunities to leverage new technologies and analytics tools in automation and operating practices with a goal of improving operating efficiencies, and reducing costs and capital intensity of our current operations and future development projects.

Repairs to PT Freeport Indonesia's (PTFI) new smelter in Eastern Java, Indonesia, following the October 2024 fire incident, are nearing completion. Startup activities are expected to re-commence in second-quarter 2025 with full ramp-up expected to be achieved by year-end 2025. In addition, PTFI continues to ramp-up production at its newly commissioned precious metals refinery (PMR) and the facility is expected to reach full capacity rates during 2025. Following the full ramp-up of the new smelter and PMR (collectively, PTFI's new downstream processing facilities), PTFI's mining and smelting operations will be fully integrated.

Net income attributable to common stockholders totaled \$352 million in first-quarter 2025, compared with \$473 million in first-quarter 2024. The decrease in first-quarter 2025 results, compared to first-quarter 2024, primarily reflects lower gold and copper sales volumes in Indonesia, partly offset by higher average realized prices for copper and gold. Refer to "Consolidated Results" for further discussion. For the remainder of 2025, we expect our quarterly consolidated sales volumes of copper and gold to increase from first-quarter 2025 levels, reflecting increased copper and gold volumes from Indonesia.

At March 31, 2025, we had consolidated debt of \$9.4 billion and consolidated cash and cash equivalents of \$4.4 billion, \$4.6 billion including \$0.3 billion of current restricted cash associated with a portion of PTFI's export proceeds that was required to be temporarily deposited in Indonesia banks for 90 days in accordance with a previous Indonesia regulation. Net debt totaled \$1.5 billion, excluding \$3.2 billion of debt for PTFI's new downstream processing facilities. Refer to "Net Debt" for a reconciliation of consolidated debt, consolidated cash and cash equivalents and current restricted cash associated with PTFI's export proceeds to net debt.

At March 31, 2025, we had \$3.0 billion of availability under our revolving credit facility, and PTFI and Cerro Verde had \$1.5 billion and \$350 million, respectively, of availability under their revolving credit facilities.

In first-quarter 2025, we acquired 1.4 million shares of our common stock for a total cost of \$55 million (\$39.10 average cost per share). As of April 30, 2025, we acquired a total of 51 million shares (\$38.50 average cost per share) and have \$3.0 billion available under our share repurchase program.

Refer to Note 4 and "Capital Resources and Liquidity" for further discussion of our debt and share repurchases.

## OUTLOOK

Our financial results vary as a result of fluctuations in market prices primarily for copper, gold and, to a lesser extent, molybdenum, as well as other factors. World market prices for these commodities have fluctuated historically and are affected by numerous factors beyond our control. Refer to "Markets" below and "Risk Factors" in Part I, Item 1A. of our 2024 Form 10-K for further discussion. Because we cannot control the prices of our products, the key measures that management focuses on in operating our business are sales volumes, unit net cash costs, operating cash flows and capital expenditures. The forward-looking statements in the below section and elsewhere in this quarterly report on Form 10-Q are based on current market conditions, are as of the filing date of this quarterly report on Form 10-Q, are based on several assumptions and are subject to significant risks and uncertainties. Refer to "Cautionary Statement" below.

### Consolidated Sales Volumes

Following are our projected consolidated sales volumes for the year 2025:

|                                                    |                 |
|----------------------------------------------------|-----------------|
| <b>Copper</b> (billions of recoverable pounds):    |                 |
| U.S. copper mines                                  | 1.3             |
| South America operations                           | 1.1             |
| Indonesia operations                               | 1.6             |
| Total                                              | 4.0             |
| <b>Gold</b> (millions of recoverable ounces)       | 1.6             |
| <b>Molybdenum</b> (millions of recoverable pounds) | 88 <sup>a</sup> |

a. Includes 53 million pounds produced by our U.S. copper mines and South America operations and 35 million pounds produced by our Molybdenum mines.

For the remainder of 2025, we expect our quarterly consolidated sales volumes of copper and gold to increase from first-quarter 2025 levels reflecting increased copper and gold volumes from Indonesia. Consolidated sales volumes in second-quarter 2025 are expected to approximate 1.0 billion pounds of copper, 500 thousand ounces of gold and 22 million pounds of molybdenum.

Projected sales volumes are dependent on operational performance; the ramp-up of PTFI's new downstream processing facilities; weather-related conditions; timing of shipments and other factors detailed in the "Cautionary Statement" below. For other important factors that could cause results to differ materially from projections, refer to "Risk Factors" contained in Part I, Item 1A. of our 2024 Form 10-K.

### Consolidated Unit Net Cash Costs

For the remainder of 2025, we expect our consolidated average unit net cash costs to decline from first-quarter 2025 levels reflecting increased copper and gold volumes from Indonesia. Excluding potential tariff impacts, which continue to be assessed (refer to "Operations"), consolidated unit net cash costs (net of by-product credits) for our copper mines are expected to average \$1.50 per pound of copper for both the year 2025 and second-quarter 2025, based on achievement of current sales volume and cost estimates, and assuming average prices of \$3,000 per

ounce of gold and \$20.00 per pound of molybdenum for the remainder of 2025. Quarterly unit net cash costs vary with fluctuations in sales volumes, including the ratio of copper and gold sales within a period, and realized prices, primarily for gold and molybdenum. The impact of price changes on consolidated unit net cash costs for the remainder of 2025 would approximate \$0.04 per pound of copper for each \$100 per ounce change in the average price of gold and \$0.02 per pound of copper for each \$2 per pound change in the average price of molybdenum.

### Consolidated Operating Cash Flows

Our consolidated operating cash flows vary with sales volumes; prices realized from copper, gold and molybdenum sales; production costs; income taxes; other working capital changes; and other factors. Excluding potential tariff impacts, which continue to be assessed (refer to "Operations"), consolidated operating cash flows are estimated to approximate \$7.0 billion for the year 2025, including \$0.2 billion of working capital and other sources, based on current sales volume and cost estimates, and assuming prices of \$4.15 per pound of copper, \$3,000 per ounce of gold and \$20.00 per pound of molybdenum for the remainder of 2025. Estimated consolidated operating cash flows for the year 2025 also reflect a projected income tax provision of \$2.8 billion (refer to "Consolidated Results – Income Taxes" for further discussion of our projected income tax rate for the year 2025). The impact of price changes on consolidated operating cash flows for the remainder of 2025 would approximate \$300 million for each \$0.10 per pound change in the average price of copper, \$140 million for each \$100 per ounce change in the average price of gold and \$100 million for each \$2 per pound change in the average price of molybdenum.

As further discussed in "Markets," copper sales from our U.S. copper mines are generally based on prevailing Commodity Exchange Inc (COMEX) settlement price, which as of April 30, 2025, was 9% higher than the London Metal Exchange (LME) copper settlement price. We estimate the impact on operating cash flows of each \$0.10 per pound premium in the COMEX settlement price, compared to the LME settlement price, for the remainder of 2025 would approximate \$95 million (\$135 million on an annualized basis).

### Consolidated Capital Expenditures

Following is a summary of expected capital expenditures for the year 2025 (in billions):

|                                             |    |                  |
|---------------------------------------------|----|------------------|
| Major mining projects                       | \$ | 2.8 <sup>a</sup> |
| PTFI's new downstream processing facilities |    | 0.6 <sup>b</sup> |
| Sustaining capital and other                |    | 1.6              |
| Total                                       | \$ | <u>5.0</u>       |

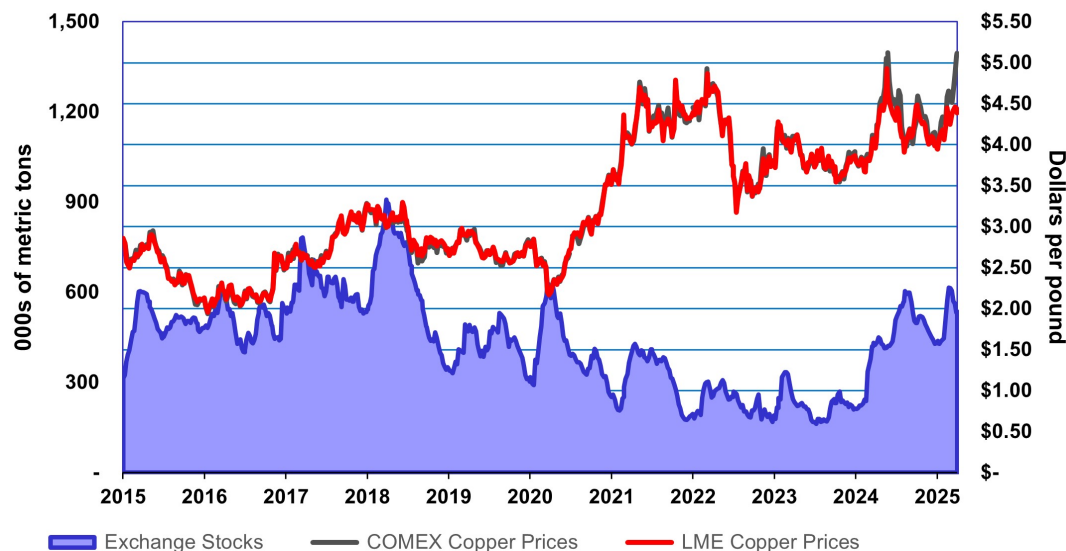
- a. Includes \$1.1 billion for planned projects, primarily associated with underground mine development, supporting mill and power capital costs and a portion of spending on a new gas-fired combined cycle facility in the Grasberg minerals district, and expansion projects in the U.S., and \$1.7 billion for discretionary growth projects, primarily in the Grasberg minerals district for the continued development of Kucing Liar and at the Bagdad mine for tailings infrastructure.
- b. Excludes capitalized interest, owner's costs and commissioning. Capital expenditures for PTFI's new downstream processing facilities are expected to be funded with PTFI's cash flows from operations and availability under PTFI's revolving credit facility.

We closely monitor market conditions and will adjust our operating plans, including capital expenditures, as necessary.

## MARKETS

Prices for copper, gold and molybdenum are affected by numerous factors beyond our control and can fluctuate significantly (for further discussion refer to “Risk Factors” contained in Part I, Item 1A. of our 2024 Form 10-K). The following graphs present the LME and COMEX copper settlement prices, the London Bullion Market Association (London) PM gold prices, and the *Platts Metals Daily* Molybdenum Dealer Oxide weekly average prices since January 2015.

### Copper Prices Through March 31, 2025



This graph presents LME and COMEX copper settlement prices and the combined reported stocks of copper at the LME, COMEX, and the Shanghai Futures Exchange from January 2015 through March 2025.

Copper sales from our South America and Indonesia operations are generally based on quoted LME monthly average copper settlement prices. During first-quarter 2025, LME copper settlement prices averaged \$4.24 per pound (ranging from a low of \$3.94 per pound to a high of \$4.53 per pound) and was \$4.39 per pound on March 31, 2025. The LME copper settlement price was \$4.17 per pound on April 30, 2025.

Copper sales from our U.S. copper mines are generally based on prevailing COMEX monthly average copper settlement prices. During first-quarter 2025 COMEX copper settlement prices averaged \$4.57 per pound (ranging from a low of \$3.99 per pound to a record high of \$5.22 per pound) and was \$5.02 per pound on March 31, 2025. The COMEX copper settlement price was \$4.56 per pound on April 30, 2025.

The recent spread between LME and COMEX copper prices, which widened during first-quarter 2025, is primarily driven by market expectations of a potential tariff on U.S. copper imports.

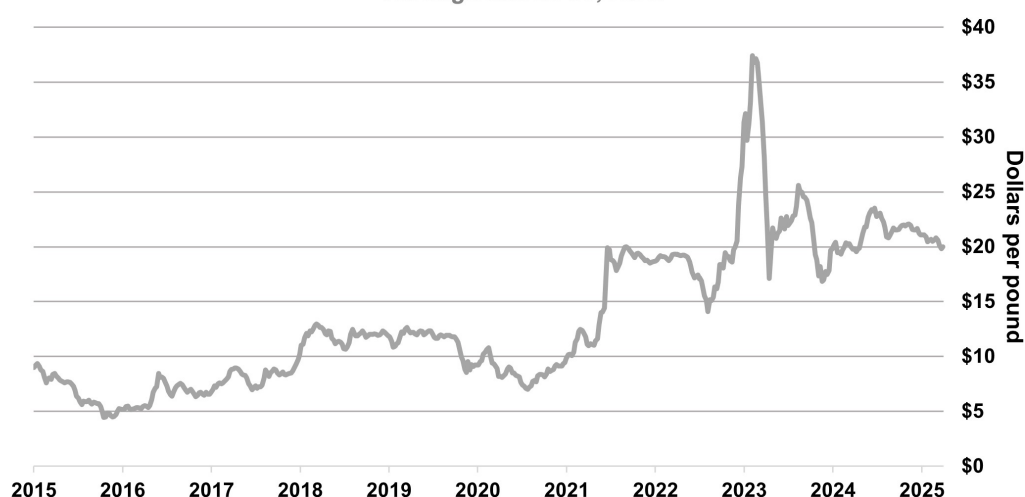
We believe fundamentals for copper are favorable with growing demand supported by copper's critical role in the global transition to renewable power, electric vehicles and other carbon-reduction initiatives, continued urbanization in developing countries, data centers and artificial intelligence developments and growing connectivity globally.

## London Gold Prices Through March 31, 2025



This graph presents London PM gold prices from January 2015 through March 2025. During first-quarter 2025, London PM gold prices averaged \$2,860 per ounce (ranging from a low of \$2,633 per ounce to a high of \$3,115 per ounce) and was \$3,115 per ounce on March 31, 2025. Economic uncertainty, geopolitical tensions and strong demand from central banks around the world continue to drive gold prices to record highs. The London PM gold price was \$3,302 per ounce on April 30, 2025.

## Platts Metals Daily Molybdenum Dealer Oxide Prices Through March 31, 2025



This graph presents the *Platts Metals Daily Molybdenum Dealer Oxide* weekly average prices from January 2015 through March 2025. During first-quarter 2025, the weekly average prices of molybdenum averaged \$20.56 per pound (ranging from a low of \$19.82 per pound to a high of \$21.10 per pound) and was \$20.01 per pound on

March 31, 2025. Overall global demand for molybdenum is driven by energy, power generation, aerospace, defense and construction sectors. We believe fundamentals for molybdenum are positive with favorable demand drivers and limited supply. The *Platts Metals Daily* Molybdenum Dealer Oxide weekly average price was \$19.71 per pound on April 30, 2025.

## CONSOLIDATED RESULTS

| SUMMARY FINANCIAL DATA                                      | Three Months Ended March 31,            |                      |
|-------------------------------------------------------------|-----------------------------------------|----------------------|
|                                                             | 2025                                    | 2024                 |
|                                                             | (in millions, except per share amounts) |                      |
| Revenues <sup>a,b</sup>                                     | \$ 5,728                                | \$ 6,321             |
| Operating income <sup>a,c</sup>                             | \$ 1,303                                | \$ 1,634             |
| Net income attributable to common stock <sup>b,c</sup>      | \$ 352                                  | \$ 473 <sup>d</sup>  |
| Diluted net income per share of common stock <sup>b,c</sup> | \$ 0.24                                 | \$ 0.32 <sup>d</sup> |
| Diluted weighted-average shares of common stock outstanding | 1,444                                   | 1,444                |
| Operating cash flows <sup>e</sup>                           | \$ 1,058                                | \$ 1,896             |
| Capital expenditures                                        | \$ 1,172                                | \$ 1,254             |
| At March 31:                                                |                                         |                      |
| Cash and cash equivalents                                   | \$ 4,385                                | \$ 5,208             |
| Restricted cash and cash equivalents, current <sup>f</sup>  | \$ 460                                  | \$ 1,034             |
| Total debt, including current portion                       | \$ 9,404                                | \$ 9,425             |

- Refer to Note 8 for a summary of revenues and operating income by operating division.
- Includes favorable (unfavorable) adjustments to prior period provisionally priced concentrate and cathode copper sales totaling \$70 million (\$24 million to net income attributable to common stock or \$0.02 per share) in first-quarter 2025 and \$(7) million (\$(2) million to net income attributable to common stock or less than \$0.01 per share) in first-quarter 2024. Refer to Note 5 for further discussion.
- We defer recognizing profits on intercompany sales until final sales to third parties occur. Changes in these deferrals attributable to variability in intercompany volumes resulted in net additions (reductions) to operating income totaling \$114 million (\$34 million to net income attributable to common stock or \$0.02 per share) in first-quarter 2025 and \$(17) million (\$(5) million to net income attributable to common stock or less than \$0.01 per share) in first-quarter 2024. Refer to "Operations – Smelting and Refining."
- Includes net credits of \$181 million associated with the settlement of historical PTFI tax matters, which were offset by charges of \$109 million associated with assumed oil and gas abandonment obligations resulting from bankruptcies of other companies, \$56 million of revisions to environmental obligation estimates and \$31 million of inventory adjustments.
- Working capital and other uses totaled \$297 million in first-quarter 2025 and \$97 million in first-quarter 2024.
- Includes \$0.3 billion at March 31, 2025 (expected to be released by mid-2025), and \$0.9 billion at March 31, 2024, associated with a portion of PTFI's export proceeds required to be temporarily deposited in Indonesia banks for 90 days in accordance with a previous Indonesia regulation.

|                                                           | Three Months Ended March 31, |          |
|-----------------------------------------------------------|------------------------------|----------|
|                                                           | 2025                         | 2024     |
| <b>SUMMARY OPERATING DATA</b>                             |                              |          |
| <b>Copper</b> (millions of recoverable pounds)            |                              |          |
| Production                                                | 868                          | 1,085    |
| Sales, excluding purchases                                | 872                          | 1,108    |
| Average realized price per pound                          | \$ 4.44                      | \$ 3.94  |
| Site production and delivery costs per pound <sup>a</sup> | \$ 2.59                      | \$ 2.32  |
| Unit net cash costs per pound <sup>a</sup>                | \$ 2.07                      | \$ 1.51  |
| <b>Gold</b> (thousands of recoverable ounces)             |                              |          |
| Production                                                | 287                          | 549      |
| Sales, excluding purchases                                | 128                          | 568      |
| Average realized price per ounce                          | \$ 3,072                     | \$ 2,145 |
| <b>Molybdenum</b> (millions of recoverable pounds)        |                              |          |
| Production                                                | 23                           | 18       |
| Sales, excluding purchases                                | 20                           | 20       |
| Average realized price per pound                          | \$ 21.67                     | \$ 20.38 |

- a. Reflects per pound weighted-average production and delivery costs and unit net cash costs (net of by-product credits) for all copper mines, before net noncash and other costs. For reconciliations of per pound unit net cash costs (credits) by operating division to production and delivery costs applicable to sales reported in our consolidated financial statements, refer to "Product Revenues and Production Costs."

### Revenues

Consolidated revenues totaled \$5.7 billion in first-quarter 2025 and \$6.3 billion in first-quarter 2024. Revenues from our mining operations and processing facilities primarily include the sale of copper cathode, copper in concentrate, copper rod, gold in concentrate and anode slimes, and molybdenum. Refer to Note 8 for a summary of product revenues.

Following is a summary of changes in our consolidated revenues between periods (in millions):

|                                                                | Three Months Ended March 31 |
|----------------------------------------------------------------|-----------------------------|
| Consolidated revenues - 2024 period                            | \$ 6,321                    |
| Lower sales volumes:                                           |                             |
| Copper                                                         | (929)                       |
| Gold                                                           | (944)                       |
| Molybdenum                                                     | (11)                        |
| Higher average realized prices:                                |                             |
| Copper                                                         | 436                         |
| Gold                                                           | 119                         |
| Molybdenum                                                     | 26                          |
| Adjustments for prior period provisionally priced copper sales | 77                          |
| Higher Atlantic Copper revenues                                | 82                          |
| Higher revenues from purchased copper                          | 152                         |
| Lower treatment charges                                        | 101                         |
| Lower royalties and export duties                              | 153                         |
| Other, including intercompany eliminations                     | 145                         |
| Consolidated revenues - 2025 period                            | \$ 5,728                    |

**Sales Volumes.** Consolidated copper and gold sales volumes decreased in first-quarter 2025, compared to first-quarter 2024, primarily reflecting a planned major maintenance project in Indonesia. Lower gold sales volumes in first-quarter 2025, compared to first-quarter 2024, were also impacted by lower ore grades and the timing of shipments.

**Realized Prices.** Our consolidated revenues can vary significantly as a result of fluctuations in the market prices of copper, gold and molybdenum. Our average realized prices in first-quarter 2025, compared with first-quarter 2024, were 13% higher for copper, 43% higher for gold and 6% higher for molybdenum.

During first-quarter 2025, our average U.S. copper price realization, which is generally based on the COMEX settlement price, was approximately 6% higher than the average copper price realizations for our South America and Indonesia operations, which are based on the LME settlement price. Average realized copper prices include net favorable adjustments to current period provisionally priced copper sales totaling \$46 million in first-quarter 2025 and \$73 million in first-quarter 2024. As discussed in Note 5, certain sales contracts for copper and gold provide final pricing in a specified future month (generally one to four months from the shipment date). We record revenues and invoice customers at the time of shipment based on then-current LME prices for copper or London PM prices for gold, which results in an embedded derivative on provisionally priced sales that are adjusted to fair value through earnings each period, using the period-end forward prices, until final pricing on the date of settlement. To the extent final prices are higher or lower than what was recorded on a provisional basis, an increase or decrease to revenues is recorded each reporting period until the date of final pricing. Accordingly, in times of rising copper and gold prices, our revenues benefit from adjustments to the final pricing of provisionally priced sales pursuant to contracts entered into in prior periods; in times of falling copper and gold prices, the opposite occurs.

**Prior Period Provisionally Priced Copper Sales.** Net favorable (unfavorable) adjustments to prior periods' provisionally priced copper sales (*i.e.*, provisionally priced sales at December 31, 2024 and 2023) recorded in consolidated revenues totaled \$70 million in first-quarter 2025 and \$(7) million in first-quarter 2024. Refer to Notes 5 and 8 for a summary of total adjustments to prior period and current period provisionally priced sales.

At March 31, 2025, we had provisionally priced copper sales totaling 204 million pounds (net of intercompany sales and noncontrolling interests) recorded at an average price of \$4.40 per pound, subject to final pricing over the next several months. We estimate that each \$0.05 change in the price realized from the March 31, 2025, recorded provisional price would have an approximate \$18 million effect on 2025 revenues (\$7 million to 2025 net income attributable to common stock). The LME copper price settled at \$4.17 per pound on April 30, 2025.

**Atlantic Copper Revenues.** Atlantic Copper revenues totaled \$755 million in first-quarter 2025 and \$673 million in first-quarter 2024. Higher revenues in the first-quarter 2025, compared with first-quarter 2024, primarily reflect higher copper prices.

**Purchased Copper.** We purchase copper cathode primarily for processing by our Rod & Refining operations. The volumes of copper purchases vary depending on cathode production from our operations and totaled 66 million pounds in first-quarter 2025 and 42 million pounds in first-quarter 2024.

**Treatment Charges.** Revenues from our copper concentrate sales are recorded net of treatment charges (*i.e.*, fees paid to smelters that are generally negotiated annually), which will vary with the sales volumes and the price of copper. The decrease in treatment charges in first-quarter 2025, compared to first-quarter 2024, primarily reflects lower treatment charge rates and copper concentrate sales volumes in Indonesia and South America.

**Export Duties and Royalties.** Export duties, which totaled \$55 million in first-quarter 2025 and \$156 million in first-quarter 2024, are assessed on PTFI's copper concentrate sales at a rate of 7.5%. Royalties are assessed on all PTFI copper and gold sales and vary with the sales volumes and metal prices.

#### **Production and Delivery Costs**

Consolidated production and delivery costs totaled \$3.8 billion in first-quarter 2025 and first-quarter 2024. First-quarter 2025 included charges totaling \$73 million associated with maintenance turnaround costs at the Miami smelter, and first-quarter 2024 included charges totaling \$109 million associated with assumed oil and gas abandonment obligations resulting from bankruptcies of other companies.

**Site Production and Delivery Costs Per Pound.** Site production and delivery costs for our copper mining operations primarily include labor, energy and other commodity-based inputs, such as sulfuric acid, steel, reagents, liners, tires and explosives. Consolidated site production and delivery costs (before net noncash and other costs) for our copper mines averaged \$2.59 per pound of copper in first-quarter 2025 and \$2.32 per pound of copper in first-quarter 2024. Refer to "Operations – Unit Net Cash Costs" and "Operations – Unit Net Cash Costs (Credits)" for further discussion of unit net cash costs (credits) associated with our operating divisions and to "Product Revenues and Production Costs" for reconciliations of per pound costs by operating division to production and delivery costs applicable to sales reported in our consolidated financial statements.

### Depreciation, Depletion and Amortization

Depreciation will vary under the unit-of-production (UOP) method as a result of changes in sales volumes and the related UOP rates at our mining operations. Consolidated depreciation, depletion and amortization (DD&A) totaling \$466 million in first-quarter 2025 was lower than DD&A totaling \$595 million in first-quarter 2024, primarily as a result of lower copper sales volumes. We currently expect that DD&A will approximate \$2.6 billion for the year 2025, which will include amounts associated with capitalized costs for PTFI's new downstream processing facilities.

### Environmental Obligations and Shutdown Costs

Environmental obligation costs reflect net revisions to our long-term environmental obligations, which vary from period to period because of changes to environmental laws and regulations, the settlement of environmental matters and/or circumstances affecting our operations that could result in significant changes in our estimates. Shutdown costs include care-and-maintenance costs and any litigation, remediation or related expenditures associated with closed facilities or operations. Net adjustments resulting from revisions to long-term historical environmental obligations totaled \$(7) million in first-quarter 2025 and \$56 million in first-quarter 2024.

### Interest Expense, Net

Consolidated interest costs (before capitalization) totaled \$174 million in first-quarter 2025 and \$175 million in first-quarter 2024.

Capitalized interest totaled \$104 million in first-quarter 2025 and \$86 million in first-quarter 2024. The increase in capitalized interest costs in first-quarter 2025, compared to first-quarter 2024, primarily related to mine development projects in the U.S. and PTFI's new downstream processing facilities. Refer to "Capital Resources and Liquidity – Investing Activities" for discussion of capital expenditures associated with our major development projects.

### Other Income, Net

Other income, net, which totaled \$58 million in first-quarter 2025 and \$129 million in first-quarter 2024, primarily includes amounts associated with interest income, currency exchange gains and losses, and mark-to-market impacts of trust assets used to satisfy financial assurance obligations for our New Mexico mining operations. Lower other income, net, in first-quarter 2025, compared to first-quarter 2024, primarily reflects lower interest income. First-quarter 2024 also included a credit of \$26 million associated with the reduction in the accrual to indemnify PT Mineral Industri Indonesia (MIND ID) from potential losses arising from PTFI's historical tax disputes.

### Income Taxes

Following is a summary of the approximate amounts used in the calculation of our consolidated income tax provision (in millions, except percentages):

|                              | Three Months Ended March 31,  |                       |                                      |                               |                       |                                      |
|------------------------------|-------------------------------|-----------------------|--------------------------------------|-------------------------------|-----------------------|--------------------------------------|
|                              | 2025                          |                       |                                      | 2024                          |                       |                                      |
|                              | Income<br>(Loss) <sup>a</sup> | Effective<br>Tax Rate | Income Tax<br>(Provision)<br>Benefit | Income<br>(Loss) <sup>a</sup> | Effective<br>Tax Rate | Income Tax<br>(Provision)<br>Benefit |
| U.S. <sup>b</sup>            | \$ (75)                       | —%                    | \$ 2                                 | \$ (270)                      | —%                    | \$ (1)                               |
| South America                | 495                           | 39%                   | (193)                                | 267                           | 39%                   | (103)                                |
| Indonesia                    | 795                           | 36%                   | (288)                                | 1,627                         | 36%                   | (591)                                |
| PTFI historical tax matters  | —                             | N/A                   | —                                    | 16 <sup>c</sup>               | N/A                   | 182 <sup>c</sup>                     |
| Eliminations and other       | 76                            | N/A                   | (42)                                 | 34                            | N/A                   | —                                    |
| Rate adjustment <sup>d</sup> | —                             | N/A                   | 21                                   | —                             | N/A                   | 1                                    |
| Consolidated FCX             | <u>\$ 1,291</u>               | 39%                   | <u>\$ (500)</u>                      | <u>\$ 1,674</u>               | 31%                   | <u>\$ (512)</u>                      |

a. Represents income before income taxes, equity in affiliated companies' net earnings and noncontrolling interests.

b. In addition to our U.S. copper and molybdenum mines, which had operating income of \$317 million in first-quarter 2025 and \$163 million in first-quarter 2024 (refer to Note 8), the U.S. jurisdiction reflects non-operating sites and corporate-level expenses, which include interest expense associated with our senior notes and general and administrative expenses. The U.S. jurisdiction also includes net revisions to environmental obligation estimates and charges associated with oil and gas abandonment obligations and impairments.

c. Includes net credits associated with the closure of PTFI's 2021 corporate income tax audit and resolution of the framework for Indonesia disputed tax matters.

d. In accordance with applicable accounting rules, we adjust our interim provision for income taxes equal to our consolidated tax rate.

Assuming achievement of current sales volume and cost estimates and prices of \$4.15 per pound of copper, \$3,000 per ounce of gold and \$20.00 per pound of molybdenum for the remainder of 2025, we estimate our consolidated effective tax rate for the year 2025 would approximate 39%. Changes in projected sales volumes and average prices during 2025 would incur tax impacts at estimated effective rates of 39% for Peru, 36% for Indonesia and 0% for the U.S.

### **Noncontrolling Interests**

Net income attributable to noncontrolling interests, which is primarily associated with our noncontrolling shareholders at PTFI, Cerro Verde and El Abra, totaled \$0.4 billion in first-quarter 2025 and \$0.7 billion in first-quarter 2024 (refer to Note 8 for net income attributable to noncontrolling interests for each of our business segments).

Our economic and ownership interest in PTFI is 48.76%, except for net income associated with the settlement of historical tax matters in first-quarter 2024, which was attributed based on the economics prior to January 1, 2023 (*i.e.*, approximately 81% to FCX and 19% to MIND ID). Refer to Note 2 of our 2024 Form 10-K for further discussion.

In September 2024, we increased our ownership interest in Cerro Verde to 55.08% from 53.56%.

Based on achievement of current sales volume and cost estimates, and assuming prices of \$4.15 per pound of copper, \$3,000 per ounce of gold and \$20.00 per pound of molybdenum for the remainder of 2025, we estimate that net income attributable to noncontrolling interests will approximate \$2.5 billion for the year 2025. The impact of price changes on net income attributable to noncontrolling interests for the year 2025 would approximate \$0.2 billion for each \$0.25 per pound change in the average price of copper for the remainder of 2025. The actual amount will depend on many factors, including relative performance of each business segment, commodity prices, costs and other factors.

## **OPERATIONS**

### **Responsible Production**

2024 Annual Report on Sustainability. In April 2025, we published our 2024 Annual Report on Sustainability, marking our 24th year of reporting on our progress. We are committed to building upon our achievements in sustainability and our position as a leading responsible copper producer.

The Copper Mark. We demonstrate our responsible production performance through the Copper Mark, a comprehensive assurance framework developed specifically for the copper industry and extended to other metals, including molybdenum. To achieve the Copper Mark, each site is required to complete an independent external assurance process to assess conformance with various environmental, social and governance criteria. Awarded sites must be revalidated every three years. We achieved, and are committed to maintaining, the Copper Mark and Molybdenum Mark, as applicable, at all of our operating sites globally.

### **Technology and Leaching Innovation Initiatives**

We are accelerating initiatives across our U.S. and South America operations by incorporating new applications, technologies and data analytics to our leaching processes. Incremental copper production from these initiatives totaled 214 million pounds for the year 2024 and 46 million pounds in first-quarter 2025.

We continue to apply operational enhancements on a larger scale and test new innovative technology applications. We are targeting an annual run rate of 300 million pounds of copper by the end of 2025 from these initiatives and believe we have the potential for further significant increases in recoverable metal beyond the current target run rate. Continued success with these initiatives would contribute to favorable adjustments in recoverable copper in leach stockpiles and positively impact average unit net cash costs.

In addition to technology-driven leaching initiatives, we are pursuing opportunities to leverage new technologies and analytic tools in automation and operating practices with a goal of improving operating efficiencies, and reducing costs and capital intensity of our current operations and future development projects. We believe these technology and leaching initiatives are particularly important to our U.S. operations, which have lower ore grades.

### **Feasibility and Optimization Studies**

We are engaged in various studies associated with potential future expansion projects primarily at our mining operations. The costs for these studies are charged to production and delivery costs as incurred and totaled \$36 million in first-quarter 2025, compared with \$34 million in first-quarter 2024. We estimate the costs of these studies will approximate \$250 million for the year 2025 (including approximately \$55 million in second-quarter 2025), subject to market conditions and other factors.

### **Proposed U.S. Tariffs and Section 232 Investigation on Copper**

Proposed U.S. Tariffs. We are monitoring developments on U.S. trade policy for potential impacts on our business, cost structure and supply chains. Based on our current supply chains and discussions with our suppliers, we estimate that the proposed tariffs announced to date, which continue to be assessed, could have the potential to increase the costs of goods we purchase in the U.S. by approximately 5%, primarily reflecting the potential pass-through of tariffs incurred by suppliers. Efforts are under way to evaluate alternative sourcing options to mitigate potential impacts.

We are also monitoring potential indirect impacts of U.S. trade policy on economic growth and the potential for impacts on demand for copper. While any near-term impact is uncertain, we believe the fundamental drivers for increased future demand for copper continue to be favorable, supported by substantial requirements for energy infrastructure, electrification and new technologies.

We continue to drive initiatives to improve our U.S. cost structure through efficiency programs, cost reduction initiatives and our leach innovation projects.

Section 232 Investigation on Copper. On February 25, 2025, the President issued an executive order, noting copper as a critical material essential to national security, economic strength and industrial resilience of the U.S. The executive order instructed the U.S. Secretary of Commerce to conduct an investigation under Section 232 of the Trade Expansion Act to determine the effects of copper imports on U.S. national security.

The U.S. Secretary of Commerce is expected to submit a report to the President before the end of November 2025, including recommendations on potential tariffs, export controls or incentives to increase domestic production and policy recommendations to strengthen the U.S. copper supply chain, including permitting reforms.

We are the leading copper supplier in the U.S., providing approximately 70% of total U.S. refined copper production through our integrated domestic mining and processing facilities. We have several initiatives in progress to significantly expand our domestic production and support initiatives that would allow us to strengthen our U.S. copper production through potential permitting reforms and other incentives to domestic copper producers.

Copper imports are currently exempted from U.S. tariffs pending completion of the U.S. government's Section 232 investigation. During first-quarter 2025, our U.S. average copper price realization from our U.S. mines, which is generally based on COMEX, was approximately 6% higher than our average copper price realizations for our South America and Indonesia operations, which are based on the LME.

### **United States**

We manage seven copper operations in the U.S. – Morenci, Bagdad, Safford (including Lone Star), Sierrita and Miami in Arizona, and Chino and Tyrone in New Mexico. We also operate a copper smelter in Miami, Arizona. All of our U.S. operations are wholly owned, except for Morenci. We record our 72% undivided joint venture interest in Morenci using the proportionate consolidation method.

Our U.S. copper operations include open-pit mining, sulfide-ore concentrating, leaching and solution extraction/electrowinning (SX/EW) facilities. A majority of the copper produced at our U.S. copper operations is cast into copper rod by our Rod & Refining segment. The remainder of our U.S. copper production is sold as copper cathode or copper concentrate, a portion of which is shipped to Atlantic Copper (our wholly owned smelter and refinery in Spain). Molybdenum concentrate, gold and silver are also produced by certain of our U.S. copper operations.

Development Activities. We have substantial reserves, resources and future opportunities for organic growth in the U.S. associated with existing operations. Several initiatives are under way to target anticipated future growth in U.S. copper supply.

We have a potential expansion project to more than double the concentrator capacity of the Bagdad operation in northwest Arizona. Bagdad's reserve life currently exceeds 80 years and supports an expanded operation. In late 2023, we completed technical and economic studies, which indicate the opportunity to construct new concentrating facilities to increase copper production by 200 to 250 million pounds per year at estimated incremental project capital costs of approximately \$3.5 billion. Expanded operations would provide improved efficiency and reduce unit net cash costs through economies of scale. Project economics indicate that the expansion would require an incentive copper price in the range of \$3.50 to \$4.00 per pound and approximately three to four years to complete.

To support these future expansion plans, we are completing a project to convert Bagdad's haul truck fleet to fully autonomous, enhancing local infrastructure and expanding tailings facilities. The decision on and timing of the potential expansion will take into account overall copper market conditions and other factors.

We are advancing pre-feasibility studies in the Safford/Lone Star district to define a potential significant expansion opportunity. Positive drilling conducted in recent years indicates a large, mineralized district with opportunities to pursue a further expansion project. We expect to complete these studies in 2026. The decision on and timing of the potential expansion will take into account results of technical and economic studies, overall copper market conditions and other factors.

Operating Data. Following is summary consolidated operating data for our U.S. copper mines:

|                                                       | Three Months Ended March 31, |         |
|-------------------------------------------------------|------------------------------|---------|
|                                                       | 2025                         | 2024    |
| <b>Operating Data, Net of Joint Venture Interests</b> |                              |         |
| <b>Copper</b> (millions of recoverable pounds)        |                              |         |
| Production                                            | 301                          | 314     |
| Sales, excluding purchases                            | 307                          | 331     |
| Average realized price per pound <sup>a</sup>         | \$ 4.60                      | \$ 3.96 |
| <b>Molybdenum</b> (millions of recoverable pounds)    |                              |         |
| Production <sup>b</sup>                               | 8                            | 7       |
| <b>100% Operating Data</b>                            |                              |         |
| <u>Leach operations</u>                               |                              |         |
| Leach ore placed in stockpiles (metric tons per day)  | 583,700                      | 617,400 |
| Average copper ore grade (%)                          | 0.20                         | 0.21    |
| Copper production (millions of recoverable pounds)    | 191                          | 211     |
| <u>Mill operations</u>                                |                              |         |
| Ore milled (metric tons per day)                      | 321,900                      | 307,600 |
| Average ore grade (%):                                |                              |         |
| Copper                                                | 0.29                         | 0.32    |
| Molybdenum                                            | 0.02                         | 0.02    |
| Copper recovery rate (%)                              | 84.1                         | 81.0    |
| Copper production (millions of recoverable pounds)    | 154                          | 153     |

a. As discussed above, our average U.S. copper price realization, which is generally based on COMEX settlement prices, was approximately 6% higher in first-quarter 2025 than the average copper price realizations for our South America and Indonesia operations, which are based on LME settlement prices.

b. Refer to "Consolidated Results" for our consolidated molybdenum sales volumes, which include sales of molybdenum produced at our U.S. copper mines.

Our consolidated copper sales volumes from U.S. mines of 307 million pounds in first-quarter 2025 were lower than first-quarter 2024 copper sales volumes of 331 million pounds, primarily reflecting lower leach production and the timing of shipments in first-quarter 2024. Consolidated copper sales from our U.S. mines are estimated to approximate 1.3 billion pounds for the year 2025. Refer to "Outlook" for projected molybdenum sales volumes.

**Unit Net Cash Costs.** We believe unit net cash costs per pound of copper is a measure that provides investors with information about the cash-generating capacity of our mining operations expressed on a basis relating to the primary metal product for our respective operations. We use this measure for the same purpose and for monitoring operating performance by our mining operations. This information differs from measures of performance determined in accordance with generally accepted accounting principles (GAAP) in the U.S. and should not be considered in isolation or as a substitute for measures of performance determined in accordance with U.S. GAAP. This measure is presented by other metals mining companies, although our measure may not be comparable to similarly titled measures reported by other companies.

*Gross Profit per Pound of Copper and Molybdenum*

The following table summarizes unit net cash costs and gross profit per pound at our U.S. copper mines for the three months ended March 31, 2025 and 2024. Refer to "Product Revenues and Production Costs" for an explanation of the "by-product" and "co-product" methods and a reconciliation of unit net cash costs per pound to production and delivery costs applicable to sales reported in our consolidated financial statements.

|                                                                              | Three Months Ended March 31, |                   |                         |                   |                   |                         |
|------------------------------------------------------------------------------|------------------------------|-------------------|-------------------------|-------------------|-------------------|-------------------------|
|                                                                              | 2025                         |                   |                         | 2024              |                   |                         |
|                                                                              | By-Product Method            | Co-Product Method |                         | By-Product Method | Co-Product Method |                         |
|                                                                              |                              | Copper            | Molybdenum <sup>a</sup> |                   | Copper            | Molybdenum <sup>a</sup> |
| Revenues, excluding adjustments                                              | \$ 4.60                      | \$ 4.60           | \$ 20.16                | \$ 3.96           | \$ 3.96           | \$ 18.49                |
| Site production and delivery, before net noncash and other costs shown below | 3.48                         | 3.10              | 17.05                   | 3.23              | 2.92              | 15.89                   |
| By-product credits                                                           | (0.49)                       | —                 | —                       | (0.38)            | —                 | —                       |
| Treatment charges                                                            | 0.12                         | 0.11              | —                       | 0.13              | 0.13              | —                       |
| Unit net cash costs                                                          | 3.11                         | 3.21              | 17.05                   | 2.98              | 3.05              | 15.89                   |
| DD&A                                                                         | 0.40                         | 0.36              | 1.28                    | 0.34              | 0.31              | 1.23                    |
| Noncash and other costs, net                                                 | 0.13 <sup>b</sup>            | 0.12              | 0.29                    | 0.13 <sup>b</sup> | 0.12              | 0.44                    |
| Total unit costs                                                             | 3.64                         | 3.69              | 18.62                   | 3.45              | 3.48              | 17.56                   |
| Revenue adjustments, primarily for pricing on prior period open sales        | 0.01                         | 0.01              | —                       | —                 | —                 | —                       |
| Gross profit per pound                                                       | \$ 0.97                      | \$ 0.92           | \$ 1.54                 | \$ 0.51           | \$ 0.48           | \$ 0.93                 |
| Copper sales (millions of recoverable pounds)                                | 307                          | 307               |                         | 333               | 333               |                         |
| Molybdenum sales (millions of recoverable pounds) <sup>a</sup>               |                              |                   | 8                       |                   |                   | 7                       |

a. Reflects sales of molybdenum produced by certain of our U.S. copper mines to our molybdenum sales company at market-based pricing.

b. Includes charges totaling \$0.05 per pound of copper in both first-quarter 2025 and 2024 for feasibility and optimization studies.

Our U.S. copper mines have varying cost structures because of differences in ore grades and characteristics, processing costs, by-product credits and other factors. Average unit net cash costs (net of by-product credits) for our U.S. copper mines of \$3.11 per pound of copper in first-quarter 2025 were higher than average unit net cash costs of \$2.98 per pound in first-quarter 2024, primarily reflecting higher labor costs and lower copper volumes.

Because certain assets are depreciated on a straight-line basis, the average unit depreciation rate for our U.S. copper mines may vary with asset additions and the level of copper production and sales.

Revenue adjustments primarily result from changes in prices on provisionally priced copper sales recognized in prior periods. Refer to "Consolidated Results – Revenues" for further discussion of adjustments to prior period provisionally priced copper sales.

Excluding potential tariff impacts, which continue to be assessed, we expect our average unit net cash costs (net of by-product credits) for our U.S. copper mines to trend lower during the remainder of 2025, compared to 2024 levels, reflecting the projected impact of efficiencies, improved volumes and cost reduction plans currently in progress.

Excluding potential tariff impacts, which continue to be assessed, average unit net cash costs (net of by-product credits) for our U.S. copper mines are expected to approximate \$3.02 per pound of copper for the year 2025, based on achievement of current sales volume and cost estimates, and assuming an average price of \$20.00 per pound of molybdenum for the remainder of 2025. Our U.S. copper mines' average unit net cash costs for the year 2025 would change by approximately \$0.04 per pound for each \$2 per pound change in the average price of molybdenum for the remainder of 2025.

### South America

We manage two copper operations in South America – Cerro Verde in Peru (in which we own a 55.08% interest) and El Abra in Chile (in which we own a 51% interest), which are consolidated in our financial statements.

South America operations include open-pit mining, sulfide-ore concentrating, leaching and SX/EW facilities. Production from our South America operations is sold as copper concentrate or cathode under long-term contracts.

Our South America operations also sell a portion of their copper concentrate production to Atlantic Copper. In addition to copper, the Cerro Verde mine produces molybdenum concentrate and silver.

**Development Activities.** At the El Abra operations in Chile, we have completed substantial drilling and evaluations to define a large sulfide resource that could support a potential major mill project similar to the large-scale concentrator at Cerro Verde. The estimated resource approximates 20 billion recoverable pounds of copper, which could result in the addition of 750 million pounds of copper production per year. We plan to submit an environmental impact statement by year-end 2025, subject to ongoing stakeholder engagement and economic evaluations. Preliminary estimates, which remain under review, indicate that the project economics would be supported using an incentive copper price of less than \$4.00 per pound. The decision on and timing of the potential project will take into account overall copper market conditions, required permitting and other factors.

**Operating Data.** Following is summary consolidated operating data for South America operations:

|                                                      | Three Months Ended March 31, |         |
|------------------------------------------------------|------------------------------|---------|
|                                                      | 2025                         | 2024    |
| <b>Copper</b> (millions of recoverable pounds)       |                              |         |
| Production                                           | 271                          | 280     |
| Sales                                                | 275                          | 284     |
| Average realized price per pound                     | \$ 4.36                      | \$ 3.94 |
| <b>Molybdenum</b> (millions of recoverable pounds)   |                              |         |
| Production <sup>a</sup>                              | 6                            | 3       |
| <b>Leach operations</b>                              |                              |         |
| Leach ore placed in stockpiles (metric tons per day) | 168,400                      | 170,400 |
| Average copper ore grade (%)                         | 0.39                         | 0.41    |
| Copper production (millions of recoverable pounds)   | 77                           | 71      |
| <b>Mill operations</b>                               |                              |         |
| Ore milled (metric tons per day)                     | 411,300                      | 397,200 |
| Average ore grade (%):                               |                              |         |
| Copper                                               | 0.30                         | 0.33    |
| Molybdenum                                           | 0.01                         | 0.01    |
| Copper recovery rate (%)                             | 83.7                         | 83.3    |
| Copper production (millions of recoverable pounds)   | 194                          | 209     |

a. Refer to "Consolidated Results" for our consolidated molybdenum sales volumes, which include sales of molybdenum produced at Cerro Verde.

Our consolidated copper sales volumes from South America operations of 275 million pounds in first-quarter 2025 were lower than 284 million pounds in first-quarter 2024, primarily reflecting lower ore grades. Copper sales from South America operations are expected to approximate 1.1 billion pounds for the year 2025. Refer to "Outlook" for projected molybdenum sales volumes.

**Unit Net Cash Costs.** We believe unit net cash costs per pound of copper is a measure that provides investors with information about the cash-generating capacity of our mining operations expressed on a basis relating to the primary metal product for our respective operations. We use this measure for the same purpose and for monitoring operating performance by our mining operations. This information differs from measures of performance determined in accordance with U.S. GAAP and should not be considered in isolation or as a substitute for measures of performance determined in accordance with U.S. GAAP. This measure is presented by other metals mining companies, although our measure may not be comparable to similarly titled measures reported by other companies.

*Gross Profit per Pound of Copper*

The following table summarizes unit net cash costs and gross profit per pound of copper at our South America operations for the three months ended March 31, 2025 and 2024. Unit net cash costs per pound of copper are reflected under the by-product and co-product methods as the South America operations also had sales of molybdenum and silver. Refer to “Product Revenues and Production Costs” for an explanation of the “by-product” and “co-product” methods and a reconciliation of unit net cash costs per pound to production and delivery costs applicable to sales reported in our consolidated financial statements.

|                                                                              | Three Months Ended March 31, |                   |                   |                   |
|------------------------------------------------------------------------------|------------------------------|-------------------|-------------------|-------------------|
|                                                                              | 2025                         |                   | 2024              |                   |
|                                                                              | By-Product Method            | Co-Product Method | By-Product Method | Co-Product Method |
| Revenues, excluding adjustments                                              | \$ 4.36                      | \$ 4.36           | \$ 3.94           | \$ 3.94           |
| Site production and delivery, before net noncash and other costs shown below | 2.76                         | 2.50              | 2.61              | 2.47              |
| By-product credits                                                           | (0.44)                       | —                 | (0.20)            | —                 |
| Treatment charges                                                            | 0.07                         | 0.07              | 0.18              | 0.18              |
| Royalty on metals                                                            | 0.01                         | 0.01              | 0.01              | 0.01              |
| Unit net cash costs                                                          | 2.40                         | 2.58              | 2.60              | 2.66              |
| DD&A                                                                         | 0.40                         | 0.36              | 0.39              | 0.36              |
| Noncash and other costs, net                                                 | 0.05 <sup>a</sup>            | 0.05              | 0.06 <sup>a</sup> | 0.06              |
| Total unit costs                                                             | 2.85                         | 2.99              | 3.05              | 3.08              |
| Revenue adjustments, primarily for pricing on prior period open sales        | 0.22                         | 0.22              | —                 | —                 |
| Gross profit per pound                                                       | \$ 1.73                      | \$ 1.59           | \$ 0.89           | \$ 0.86           |
| Copper sales (millions of recoverable pounds)                                | 275                          | 275               | 284               | 284               |

a. Includes charges totaling \$0.05 per pound of copper in first-quarter 2025 and \$0.04 per pound of copper in first-quarter 2024 for feasibility and optimization studies.

Our South America operations have varying cost structures because of differences in ore grades and characteristics, processing costs, by-product credits and other factors. Average unit net cash costs (net of by-product credits) for South America operations of \$2.40 per pound of copper in first-quarter 2025 were lower than first-quarter 2024 average unit net cash costs of \$2.60 per pound, primarily reflecting higher by-product credits and lower treatment charges, partly offset by lower copper volumes.

Revenues from Cerro Verde’s copper concentrate sales are recorded net of treatment charges, which will vary with Cerro Verde’s sales volumes and the price of copper.

Because certain assets are depreciated on a straight-line basis, South America’s unit depreciation rate may vary with asset additions and the level of copper production and sales.

Revenue adjustments primarily result from changes in prices on provisionally priced copper sales recognized in prior periods. Refer to “Consolidated Results – Revenues” for further discussion of adjustments to prior period provisionally priced copper sales.

Average unit net cash costs (net of by-product credits) for our South America operations are expected to approximate \$2.52 per pound of copper for the year 2025, based on achievement of current sales volume and cost estimates, and assuming an average price of \$20.00 per pound of molybdenum for the remainder of 2025.

## **Indonesia**

PTFI operates one of the world's largest copper and gold mines at the Grasberg minerals district in Central Papua, Indonesia. PTFI produces copper concentrate that contains significant quantities of gold and silver. We have a 48.76% ownership interest in PTFI and manage its operations. PTFI's results are consolidated in our financial statements. Once the full ramp-up of PTFI's new downstream processing facilities is achieved, PTFI will be a fully integrated producer of refined copper and gold.

Concentrate Exports. On March 17, 2025, the Indonesia government granted PTFI a copper concentrate export license through September 16, 2025, for 1.4 million metric tons of copper concentrate, and PTFI re-commenced exports of copper concentrate. Pursuant to current regulations, PTFI is required to pay a 7.5% export duty on copper concentrate exports during 2025.

Export Proceeds. Effective March 1, 2025, the Indonesia government implemented a new regulation that requires 100% of export proceeds to be deposited in Indonesia banks for 12 months. The regulation allows the use of funds for ongoing business requirements, including dividends to shareholders, payment of taxes and other obligations to the Indonesia government, payment for materials or capital expenditures that are not available domestically and repayment of loans. Because PTFI has the ability to utilize its exports proceeds to fund business requirements, amounts deposited after March 1, 2025, are not considered restricted and are classified as cash and cash equivalents.

Long-Term Mining Rights. Pursuant to regulations issued during 2024, PTFI is eligible to apply for an extension of its mining rights beyond 2041, provided certain conditions are met, including ownership of integrated downstream facilities that have entered the operational stage; domestic ownership of at least 51% and agreement with a state-owned enterprise for an additional 10% ownership; and commitments for additional exploration and increases in refining capacity, each as approved by the Ministry of Energy and Mineral Resources. Application for extension may be submitted at any time up to one year prior to the expiration of PTFI's special mining business license (IUPK). PTFI expects to apply for an extension during 2025, pending agreement with MIND ID on a purchase and sale agreement for the transfer in 2041 of an additional 10% interest in PTFI.

An extension would enable continuity of large-scale operations for the benefit of all stakeholders and provide growth options through additional resource development opportunities in the highly attractive Grasberg minerals district.

Operating, Development and Exploration Activities. Over a multi-year investment period, PTFI has successfully commissioned three large-scale underground mines in the Grasberg minerals district (Grasberg Block Cave, Deep Mill Level Zone (DMLZ) and Big Gossan) and related expansion of the milling facilities. In December 2024, PTFI completed construction of a new copper cleaner circuit, a mill recovery project to enhance recoveries and optimize concentrate production, with commissioning under way. PTFI's underground operations produce approximately 1.7 billion pounds of copper and 1.4 million ounces of gold per year and are among the lowest cost operations in the world.

PTFI is also conducting exploration in the Grasberg mineral district targeting the potential extension of significant mineralization below the DMLZ mine.

Kucing Liar. Long-term mine development activities are ongoing for PTFI's Kucing Liar deposit in the Grasberg minerals district. Kucing Liar is expected to produce over 7 billion pounds of copper and 6 million ounces of gold between 2029 and the end of 2041, and an extension of PTFI's operating rights beyond 2041 would extend the life of the project. Development activities commenced in 2022 and are expected to continue over an approximate 10-year timeframe. Capital investments for Kucing Liar are estimated to total \$4 billion over the next seven to eight years (averaging approximately \$0.5 billion per annum). Approximately \$0.7 billion has been incurred through March 31, 2025. At full operating rates, annual production from Kucing Liar is expected to approximate 560 million pounds of copper and 520 thousand ounces of gold, providing PTFI with sustained long-term, large-scale and low-cost production. Kucing Liar will benefit from substantial shared infrastructure and PTFI's experience and long-term success in block-cave mining.

Natural Gas Facilities. PTFI plans to transition its existing energy source from coal to natural gas, which would meaningfully reduce PTFI's greenhouse gas emissions at the Grasberg minerals district. The majority of PTFI's planned investments in a new gas-fired combined cycle facility are expected to be incurred over the next three years at a cost of approximately \$1 billion. Once complete, PTFI's dual-fuel power plant and the new gas-fired

combined cycle facility will be fueled by natural gas supplied by a floating liquefied natural gas storage and regassification unit.

**PTFI's New Downstream Processing Facilities.** Repairs to PTFI's new smelter in Eastern Java, Indonesia, following the October 2024 fire incident, are nearing completion. Startup activities are expected to re-commence in second-quarter 2025 with full ramp-up expected to be achieved by year-end 2025.

PTFI continues to ramp-up production at its newly commissioned PMR and the facility is expected to reach full capacity rates during 2025. The facility has capacity to refine all precious metals from PTFI's new smelter as well as from PT Smelting, PTFI's 66%-owned smelter and refinery in Gresik, Indonesia.

**Operating Data.** Following is summary consolidated operating data for Indonesia operations:

|                                                        | Three Months Ended March 31, |          |
|--------------------------------------------------------|------------------------------|----------|
|                                                        | 2025                         | 2024     |
| <b>Copper</b> (millions of recoverable pounds)         |                              |          |
| Production                                             | 296                          | 491      |
| Sales                                                  | 290                          | 493      |
| Average realized price per pound                       | \$ 4.34                      | \$ 3.92  |
| <b>Gold</b> (thousands of recoverable ounces)          |                              |          |
| Production                                             | 284                          | 545      |
| Sales                                                  | 125                          | 564      |
| Average realized price per ounce                       | \$ 3,072                     | \$ 2,145 |
| <b>Ore extracted and milled</b> (metric tons per day): |                              |          |
| Grasberg Block Cave                                    | 93,600                       | 139,300  |
| DMLZ                                                   | 60,400                       | 67,300   |
| Big Gossan                                             | 6,600                        | 9,000    |
| Other adjustments                                      | 1,000                        | 3,900    |
| Total                                                  | 161,600                      | 219,500  |
| <b>Average ore grades:</b>                             |                              |          |
| Copper (%)                                             | 1.11                         | 1.31     |
| Gold (grams per metric ton)                            | 0.83                         | 1.13     |
| <b>Recovery rates (%)</b> :                            |                              |          |
| Copper                                                 | 87.8                         | 89.4     |
| Gold                                                   | 76.3                         | 77.5     |

As expected, PTFI's consolidated copper sales volumes of 290 million pounds and consolidated gold sales volumes of 125 thousand ounces in first-quarter 2025 were below first-quarter 2024 copper sales volumes of 493 million pounds and gold sales volumes of 564 thousand ounces, primarily reflecting a planned major maintenance project. Lower gold sales volumes in first-quarter 2025, compared to first-quarter 2024 gold sales volumes, were also impacted by lower ore grades and the timing of shipments.

Consolidated sales volumes from PTFI are expected to approximate 1.6 billion pounds of copper and 1.6 million ounces of gold for the year 2025. PTFI's projected sales volumes in 2025 reflect reduced operating rates associated with planned major maintenance projects in its concentrating facilities. Projected sales volumes are dependent on operational performance; the ramp-up of PTFI's new downstream processing facilities; weather-related conditions; and other factors detailed in the "Cautionary Statement" below.

**Unit Net Cash Costs (Credits).** We believe unit net cash costs (credits) per pound of copper is a measure that provides investors with information about the cash-generating capacity of our mining operations expressed on a basis relating to the primary metal product for our respective operations. We use this measure for the same purpose and for monitoring operating performance by our mining operations. This information differs from measures of performance determined in accordance with U.S. GAAP and should not be considered in isolation or as a substitute for measures of performance determined in accordance with U.S. GAAP. This measure is presented by other metals mining companies, although our measure may not be comparable to similarly titled measures reported by other companies.

### Gross Profit per Pound of Copper and per Ounce of Gold

The following table summarizes the unit net cash costs (credits) and gross profit per pound of copper and per ounce of gold at our Indonesia mining operations for the three months ended March 31, 2025 and 2024. Refer to “Product Revenues and Production Costs” for an explanation of “by-product” and “co-product” methods and a reconciliation of unit net cash costs (credits) per pound to production and delivery costs applicable to sales reported in our consolidated financial statements.

|                                                                              | Three Months Ended March 31, |                   |          |                   |                   |          |
|------------------------------------------------------------------------------|------------------------------|-------------------|----------|-------------------|-------------------|----------|
|                                                                              | 2025                         |                   |          | 2024              |                   |          |
|                                                                              | By-Product Method            | Co-Product Method |          | By-Product Method | Co-Product Method |          |
|                                                                              |                              | Copper            | Gold     |                   | Copper            | Gold     |
| Revenues, excluding adjustments                                              | \$ 4.34                      | \$ 4.34           | \$ 3,072 | \$ 3.92           | \$ 3.92           | \$ 2,145 |
| Site production and delivery, before net noncash and other costs shown below | 1.49                         | 1.12              | 797      | 1.53              | 0.92              | 504      |
| Gold, silver and other by-product credits                                    | (1.46)                       | —                 | —        | (2.55)            | —                 | —        |
| Treatment charges                                                            | 0.19                         | 0.15              | 102      | 0.35              | 0.21              | 116      |
| Export duties                                                                | 0.19                         | 0.14              | 102      | 0.32              | 0.19              | 104      |
| Royalty on metals                                                            | 0.23                         | 0.17              | 144      | 0.23              | 0.15              | 81       |
| Unit net cash costs (credits)                                                | 0.64                         | 1.58              | 1,145    | (0.12)            | 1.47              | 805      |
| DD&A                                                                         | 0.64                         | 0.49              | 343      | 0.68              | 0.41              | 224      |
| Noncash and other costs, net                                                 | 0.34 <sup>a</sup>            | 0.25              | 179      | 0.05 <sup>b</sup> | 0.03              | 16       |
| Total unit costs                                                             | 1.62                         | 2.32              | 1,667    | 0.61              | 1.91              | 1,045    |
| Revenue adjustments, primarily for pricing on prior period open sales        | 0.06                         | 0.07              | 116      | (0.01)            | (0.01)            | (14)     |
| Gross profit per pound/ounce                                                 | \$ 2.78                      | \$ 2.09           | \$ 1,521 | \$ 3.30           | \$ 2.00           | \$ 1,086 |
| Copper sales (millions of recoverable pounds)                                | 290                          | 290               |          | 493               | 493               |          |
| Gold sales (thousands of recoverable ounces)                                 |                              |                   | 125      |                   |                   | 564      |

a. Includes charges of \$0.15 per pound of copper for operational readiness and startup costs associated with PTFI's new downstream processing facilities, \$0.08 per pound of copper related to the reversal of previously capitalized land lease costs at PTFI's new downstream processing facilities, \$0.08 per pound of copper for remediation costs related to the October 2024 fire incident at PTFI's new smelter that were not offset by recovery under its construction insurance program and \$0.02 per pound of copper for feasibility and optimization studies. These charges were partly offset by a credit of \$0.04 per pound of copper related to asset retirement obligation adjustments.

b. Includes charges of \$0.03 per pound of copper for operational readiness and startup costs associated with PTFI's new downstream processing facilities and \$0.01 per pound of copper for feasibility and optimization studies. These charges were partly offset by credits of \$0.02 per pound of copper associated with adjustments to PTFI's non-income tax provision.

A significant portion of PTFI's costs are fixed and unit costs vary depending on volumes and other factors. PTFI's unit net cash costs (net of gold, silver and other by-product credits) of \$0.64 per pound of copper in first-quarter 2025 were unfavorable compared to unit net cash credits (including gold, silver and other by-product credits) of \$0.12 per pound of copper in first-quarter 2024, primarily reflecting the impact of lower copper and gold volumes.

Treatment charges vary with the volume of metals sold and the price of copper, and royalties vary with the volume of metals sold and the prices of copper and gold. PTFI's royalties totaled \$66 million in first-quarter 2025 and \$118 million in first-quarter 2024.

Export duties are assessed on PTFI's copper concentrate sales at a rate of 7.5% and totaled \$55 million in first-quarter 2025 and \$156 million in first-quarter 2024.

Because certain assets are depreciated on a straight-line basis, PTFI's unit depreciation rate may vary with asset additions and the level of copper volumes and changes in copper and gold inventory.

Revenue adjustments primarily result from changes in prices on provisionally priced copper sales recognized in prior periods. Refer to “Consolidated Results – Revenues” for further discussion of adjustments to prior period provisionally priced copper sales.

For the remainder of 2025, PTFI's copper and gold production and sales volumes are expected to increase, which is expected to result in a significant reduction to PTFI's average unit net cash costs (net of gold, silver and other by-product credits), compared to first-quarter 2025 levels.

Average unit net cash credits (including gold, silver and other by-product credits) for PTFI are expected to approximate \$0.47 per pound of copper for the year 2025, based on achievement of current sales volumes and cost estimates, and assuming an average price of \$3,000 per ounce of gold for the remainder of 2025. PTFI's average unit net cash credits for the year 2025 would change by approximately \$0.09 per pound of copper for each \$100 per ounce change in the average price of gold for the remainder of 2025.

PTFI's projected production and sales volumes and unit net cash credits for the year 2025 are dependent on operational performance; the ramp-up of PTFI's new downstream processing facilities; weather-related conditions; and other factors. Refer to "Cautionary Statement" below, and Item 1A. "Risk Factors" contained in Part I of our 2024 Form 10-K for further discussion of factors that could cause results to differ materially from projections.

### **Molybdenum Mines**

We operate two wholly owned primary molybdenum operations in Colorado – the Climax open-pit mine and the Henderson underground mine. The Climax and Henderson mines produce high-purity, chemical-grade molybdenum concentrate, which is typically further processed into value-added molybdenum chemical products. The majority of the molybdenum concentrate produced at the Climax and Henderson mines and at our U.S. copper mines and South America operations, is processed at our conversion facilities.

Operating and Development Activities. Production from the Molybdenum mines totaled 9 million pounds of molybdenum in first-quarter 2025 and 8 million pounds in first-quarter 2024. Refer to "Consolidated Results" for our consolidated molybdenum operating data, which includes sales of molybdenum produced at our primary molybdenum operations and from our U.S. copper mines and South America operations. Refer to "Outlook" for projected consolidated molybdenum sales volumes and to "Markets" for a discussion of molybdenum prices.

Unit Net Cash Costs Per Pound of Molybdenum. We believe unit net cash costs per pound of molybdenum is a measure that provides investors with information about the cash-generating capacity of our mining operations expressed on a basis relating to the primary metal product for our respective operations. We use this measure for the same purpose and for monitoring operating performance by our mining operations. This information differs from measures of performance determined in accordance with U.S. GAAP and should not be considered in isolation or as a substitute for measures of performance determined in accordance with U.S. GAAP. This measure is presented by other metals mining companies, although our measure may not be comparable to similarly titled measures reported by other companies.

Average unit net cash costs for our Molybdenum mines of \$13.72 per pound of molybdenum in first-quarter 2025 were lower than average unit net cash costs of \$15.80 per pound in first-quarter 2024, primarily reflecting higher volumes and lower contract labor costs. Based on achievement of current sales volumes and cost estimates, average unit net cash costs for the Molybdenum mines are expected to increase to approximately \$15.17 per pound of molybdenum for the year 2025, reflecting the impact of higher mine development costs. Refer to "Product Revenues and Production Costs" for a reconciliation of unit net cash costs per pound to production and delivery costs applicable to sales reported in our consolidated financial statements.

### **Smelting and Refining**

Through our downstream integration, we are able to assure placement of a significant portion of our copper concentrate production. PTFI wholly owns and operates PTFI's new downstream processing facilities in Eastern Java, Indonesia, and has a 66% ownership interest in PT Smelting (39.5% prior to June 30, 2024), which is operated by Mitsubishi Materials Corporation. We wholly own and operate the Miami smelter in Arizona, the El Paso refinery in Texas, and Atlantic Copper smelter and refinery in Huelva, Spain.

PTFI's new smelter will smelt and refine copper concentrate from PTFI and the PMR will process anode slimes from the new smelter and PT Smelting. Once PTFI's new downstream processing facilities are operational, PTFI's operations will be fully integrated and treatment charges reflecting the cost of smelting and refining operations will be recorded in production and delivery costs. PTFI recorded charges for operational readiness and startup costs associated with PTFI's new downstream processing facilities totaling \$44 million in first-quarter 2025 and \$15 million in first-quarter 2024. We estimate that operational readiness and startup costs associated with PTFI's new downstream processing facilities will approximate \$100 million for the year 2025.

The Miami smelter has been operating for over 100 years and has been upgraded numerous times during that period to implement new technologies, improve production and comply with air quality requirements. We performed a major maintenance turnaround for the Miami smelter in first-quarter 2025 and incurred \$73 million in maintenance charges and idle facility costs.

Atlantic Copper smelts and refines copper concentrate and markets refined copper and precious metals in slimes. In first-quarter 2025, Atlantic Copper's copper concentrate purchases included 21% from our copper mining operations and 79% from third parties. Atlantic Copper's treatment charges, which consist of a base rate per pound of copper and per ounce of gold, are generally fixed and represent a cost to our mining operations and income to Atlantic Copper (*i.e.*, higher treatment charges benefit our Atlantic Copper operations). Our U.S. copper mines are less significantly affected by changes in treatment charges because these operations are largely integrated with our Miami smelter and El Paso refinery.

We defer recognizing profits on sales from our mining operations to Atlantic Copper until final sales to third parties occur. Changes in these deferrals attributable to variability in intercompany volumes resulted in net additions (reductions) to operating income totaling \$114 million (\$34 million to net income attributable to common stock) in first-quarter 2025 and \$(17) million (\$5) million to net income attributable to common stock) in first-quarter 2024. Our net deferred profits on our inventories at Atlantic Copper to be recognized in future periods' operating income totaled \$85 million (\$33 million to net income attributable to common stock) at March 31, 2025. Quarterly variations in ore grades, the timing of intercompany shipments and changes in product prices will result in variability in our net deferred profits and quarterly earnings.

## **CAPITAL RESOURCES AND LIQUIDITY**

Our consolidated operating cash flows vary with sales volumes; prices realized from copper, gold and molybdenum sales; production costs; income taxes; other working capital changes; and other factors.

We remain focused on managing costs efficiently and continue to advance several important value-enhancing initiatives. We believe the actions we have taken in recent years to build a solid balance sheet, successfully expand low-cost operations and maintain flexible organic growth options while maintaining sufficient liquidity, will allow us to continue to execute our business plans in a prudent manner during periods of economic uncertainty while preserving substantial future asset values. We closely monitor market conditions and will adjust our operating plans to protect liquidity and preserve our asset values, if necessary. We expect to maintain a strong balance sheet and liquidity position as we focus on building long-term value in our business, executing our operating plans safely, responsibly and efficiently, and prudently managing costs and capital expenditures.

Excluding potential tariff impacts, which continue to be assessed (refer to "Operations") and based on current sales volume, cost and metal price estimates and planned capital expenditures discussed in "Outlook," our available cash and cash equivalents plus our projected consolidated operating cash flows of \$7.0 billion for the year 2025 exceed our expected consolidated capital expenditures of \$5.0 billion.

We have cash on hand and the financial flexibility to fund capital expenditures and our other cash requirements for the next twelve months, including noncontrolling interest distributions, income tax payments, current common stock dividends (base and variable) and any share or debt repurchases. Planned capital expenditures for major mining projects over the next few years are primarily associated with underground mine development in the Grasberg minerals district and potential expansion projects in the U.S. At March 31, 2025, we had \$4.4 billion in consolidated cash and cash equivalents (\$4.6 billion including \$0.3 billion of current restricted cash associated with a portion of PTFI's export proceeds that was required to be temporarily deposited in Indonesia banks), and FCX, PTFI and Cerro Verde have \$3.0 billion, \$1.5 billion and \$350 million, respectively, of availability under their revolving credit facilities.

**Financial Policy.** Our financial policy is aligned with our strategic objectives of maintaining a strong balance sheet, providing cash returns to shareholders and advancing opportunities for future growth. The policy includes a base dividend and a performance-based payout framework, whereby up to 50% of available cash flows generated after planned capital spending and distributions to noncontrolling interests would be allocated to shareholder returns and the balance to debt reduction and investments in value enhancing growth projects, subject to us maintaining our net debt at a level not to exceed the net debt target of \$3.0 billion to \$4.0 billion (excluding debt for PTFI's new downstream processing facilities). Our Board of Directors (Board) reviews the structure of the performance-based payout framework at least annually.

At March 31, 2025, our net debt, excluding \$3.2 billion of debt for PTF's new downstream processing facilities, totaled \$1.5 billion. Refer to "Net Debt" for further discussion.

On March 26, 2025, our Board declared cash dividends totaling \$0.15 per share on our common stock (including a \$0.075 per share quarterly base cash dividend and a \$0.075 per share quarterly variable, performance-based cash dividend), which were paid on May 1, 2025, to common shareholders of record as of April 15, 2025. Based on current market conditions, the base and variable dividends on our common stock are anticipated to total \$0.60 per share for 2025 (including the dividends paid on February 1, 2025, and May 1, 2025), comprised of a \$0.30 per share base dividend and \$0.30 per share variable dividend.

As of April 30, 2025, we acquired a total of 51 million shares (\$38.50 average cost per share), have \$3.0 billion available under our share repurchase program and we had 1.4 billion shares of common stock outstanding. Refer to Note 4 for further discussion.

The declaration and payment of dividends (base or variable) and timing and amount of any share repurchases are at the discretion of our Board and management, respectively, and are subject to a number of factors, including not exceeding our net debt target, capital availability, financial results, cash requirements, global economic conditions, changes in laws, contractual restrictions and other factors deemed relevant by our Board or management, as applicable. Our share repurchase program may be modified, increased, suspended or terminated at any time at our Board's discretion.

### Cash

Following is a summary of the U.S. and international components of consolidated cash and cash equivalents available to the parent company, net of noncontrolling interests' share and withholding taxes at March 31, 2025 (in billions):

|                                              |    |       |
|----------------------------------------------|----|-------|
| Cash at domestic companies                   | \$ | 1.3   |
| Cash at international operations             |    | 3.1   |
| Total consolidated cash and cash equivalents |    | 4.4   |
| Noncontrolling interests' share              |    | (1.5) |
| Cash, net of noncontrolling interests' share |    | 2.9   |
| Withholding taxes                            |    | (0.1) |
| Net cash available                           | \$ | 2.8   |

Cash held at our international operations is generally used to support our foreign operations' capital expenditures, operating expenses, debt repayments, working capital or other cash needs. Management believes that sufficient liquidity is available in the U.S. from cash balances and availability from our revolving credit facility. We elected to not permanently reinvest earnings from our foreign subsidiaries, and we recorded deferred tax liabilities for foreign earnings that are available to be repatriated to the U.S. From time to time, our foreign subsidiaries distribute earnings to the U.S. through dividends that are subject to applicable withholding taxes and noncontrolling interests' share.

### Debt

At March 31, 2025, consolidated debt totaled \$9.4 billion, with a weighted-average interest rate of 5.2%. Substantially all of our outstanding debt is fixed rate. Our next senior note maturities are in 2027. Our total debt has an average remaining duration of approximately nine years. Refer to Note 4 for further discussion of debt.

### Operating Activities

We generated operating cash flows of \$1.1 billion (net of \$0.3 billion of working capital and other uses) in first-quarter 2025 and \$1.9 billion (net of \$0.1 billion of working capital and other uses) in first-quarter 2024. Lower operating cash flows in first-quarter 2025, compared with first-quarter 2024, primarily reflect lower copper and gold sales volumes impacted by a planned major maintenance project in Indonesia. Lower gold sales volumes also reflect lower ore grades and the timing of shipments. These lower volumes were partly offset by the impact of higher average realized copper and gold prices. Refer to "Consolidated Results" and "Operations" for further discussion.

## **Investing Activities**

Capital Expenditures. Capital expenditures, including capitalized interest, totaled \$1.2 billion in first-quarter 2025 and \$1.3 billion in first-quarter 2024. Capital expenditures include amounts for major mining projects (\$0.6 billion in first-quarter 2025 and \$0.4 billion in first quarter 2024), primarily associated with underground development activities in the Grasberg minerals district, and for PTFI's new downstream processing facilities (\$0.2 billion in first-quarter 2025 and \$0.5 billion in first-quarter 2024.)

## **Financing Activities**

Debt Transactions. Net proceeds from debt totaled \$452 million in first-quarter 2025, primarily related to short-term lines of credit at Atlantic Copper.

Cash Dividends on Common Stock. We paid cash dividends on our common stock totaling \$0.2 billion in each of first-quarter 2025 and first-quarter 2024. Refer to Note 4, Item 1A. "Risk Factors" contained in Part I of our 2024 Form 10-K, "Cautionary Statement" below and the discussion of our financial policy above.

Cash Dividends and Distributions Paid to Noncontrolling Interests. There were no cash dividends and distributions paid to noncontrolling interests at our international operations in first-quarter 2025. Cash dividends and distributions paid to noncontrolling interests at PTFI totaled \$0.1 billion in first-quarter 2024. Cash dividends and distributions to noncontrolling interests vary based on the operating results and cash requirements of our consolidated subsidiaries.

Treasury Stock Purchases. In first-quarter 2025, we acquired 1.4 million shares of our common stock for a total cost of \$55 million. Refer to Note 4 for further discussion.

## **CONTRACTUAL OBLIGATIONS**

There have been no material changes in our contractual obligations since December 31, 2024. Refer to Note 11 and Part II, Items 7. and 7A. in our 2024 Form 10-K for information regarding our contractual obligations.

## **CONTINGENCIES**

### **Environmental Obligations and Asset Retirement Obligations (ARO)**

Our current and historical operating activities are subject to various environmental laws and regulations. We perform a comprehensive annual review of our environmental obligations and AROs and also review changes in facts and circumstances associated with these obligations at least quarterly.

There have been no significant changes to our environmental liabilities and AROs since December 31, 2024. Refer to Note 10 of our 2024 Form 10-K for further information about contingencies associated with environmental matters and AROs.

### **Litigation and Other Contingencies**

There have been no significant updates to our contingencies associated with legal proceedings, environmental and other matters since December 31, 2024, other than as disclosed in Note 7. Refer to Note 10 and "Legal Proceedings" contained in Part I, Item 3. of our 2024 Form 10-K, as updated by Note 7, for further information regarding litigation and other contingencies.

## **NEW ACCOUNTING STANDARDS**

There were no significant updates to previously reported accounting standards included in Note 1 of our 2024 Form 10-K.

## **CRITICAL ACCOUNTING ESTIMATES**

MD&A is based on our consolidated financial statements, which have been prepared in conformity with U.S. GAAP. The preparation of these statements requires that we make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. We base these estimates on historical experience and on assumptions that we consider reasonable under the circumstances; however, reported results could differ from those based on the current estimates under different assumptions or conditions. For a description of our critical accounting estimates that require us to make the most difficult, subjective or complex judgments, refer to our 2024 Form 10-K. We have not changed any of these policies from those previously disclosed in that report.

## NET DEBT

We believe that net debt provides investors with information related to the performance-based payout framework in our financial policy, which requires us to maintain our net debt at a level not to exceed the net debt target of \$3 billion to \$4 billion (excluding project debt for PTFI's new downstream processing facilities). We define net debt as consolidated debt less (i) consolidated cash and cash equivalents and (ii) current restricted cash associated with a portion of PTFI's export proceeds. This information differs from consolidated debt determined in accordance with U.S. GAAP and should not be considered in isolation or as a substitute for consolidated debt determined in accordance with U.S. GAAP. Our net debt, which may not be comparable to similarly titled measures reported by other companies, follows (in millions):

|                                                                              | As of March 31, 2025 |
|------------------------------------------------------------------------------|----------------------|
| Current portion of debt                                                      | \$ 495               |
| Long-term debt, less current portion                                         | 8,909                |
| Consolidated debt                                                            | 9,404                |
| Less: consolidated cash and cash equivalents                                 | 4,385                |
| Less: current restricted cash associated with PTFI's export proceeds         | 252 <sup>a</sup>     |
| FCX net debt                                                                 | 4,767                |
| Less: debt for PTFI's new downstream processing facilities                   | 3,233 <sup>b</sup>   |
| FCX net debt, excluding debt for PTFI's new downstream processing facilities | \$ 1,534             |

a. Represents a portion of PTFI's export proceeds that was required to be temporarily deposited in Indonesia banks for 90 days in accordance with a previous Indonesia regulation. As the 90-day holding period is the only restriction on the cash, we included such amount in the calculation of net debt. Refer to Note 7 for further discussion.

b. Represents PTFI's senior notes and \$250 million of borrowings under PTFI's revolving credit facility.

## PRODUCT REVENUES AND PRODUCTION COSTS

### Mining Product Revenues and Unit Net Cash Costs (Credits)

We believe unit net cash costs (credits) per pound of copper and molybdenum are measures intended to provide investors with information about the cash-generating capacity of our mining operations expressed on a basis relating to the primary metal product for the respective operations. We use this measure for the same purpose and for monitoring operating performance by our mining operations. This information differs from measures of performance determined in accordance with U.S. GAAP and should not be considered in isolation or as a substitute for measures of performance determined in accordance with U.S. GAAP. These measures are presented by other metals mining companies, although our measures may not be comparable to similarly titled measures reported by other companies.

We present gross profit per pound of copper in the following tables using both a “by-product” method and a “co-product” method. We use the by-product method in our presentation of gross profit per pound of copper because (i) the majority of our revenues are copper revenues, (ii) we mine ore, which contains copper, gold, molybdenum and other metals, (iii) it is not possible to specifically assign all of our costs to revenues from the copper, gold, molybdenum and other metals we produce and (iv) it is the method used by our management and Board to monitor our mining operations and to compare mining operations in certain industry publications. In the co-product method presentations, shared costs are allocated to the different products based on their relative revenue values, which will vary to the extent our metals sales volumes and realized prices change.

We show revenue adjustments for prior period open sales as a separate line item. Because these adjustments do not result from current period sales, these amounts have been reflected separately from revenues on current period sales. Noncash and other costs, net which are removed from site production and delivery costs in the calculation of unit net cash costs, consist of items such as ARO accretion and other adjustments, inventory write-offs and adjustments, stock-based compensation costs, long-lived asset impairments, idle facility costs, feasibility and optimization study costs, operational readiness and startup costs, restructuring and/or unusual charges. As discussed above, gold, molybdenum and other metal revenues at copper mines are reflected as credits against site production and delivery costs in the by-product method. The following schedules are presentations under both the by-product and co-product methods together with reconciliations to amounts reported in our consolidated financial statements.

**United States Copper Mines Product Revenues, Production Costs and Unit Net Cash Costs**

Three Months Ended March 31, 2025

| (In millions)                                                                | By-Product Method | Co-Product Method |                         |                    | Total    |
|------------------------------------------------------------------------------|-------------------|-------------------|-------------------------|--------------------|----------|
|                                                                              |                   | Copper            | Molybdenum <sup>a</sup> | Other <sup>a</sup> |          |
| Revenues, excluding adjustments                                              | \$ 1,414          | \$ 1,414          | \$ 155                  | \$ 41              | \$ 1,610 |
| Site production and delivery, before net noncash and other costs shown below | 1,070             | 952               | 131                     | 34                 | 1,117    |
| By-product credits                                                           | (150)             | —                 | —                       | —                  | —        |
| Treatment charges                                                            | 37                | 35                | —                       | 2                  | 37       |
| Net cash costs                                                               | 957               | 987               | 131                     | 36                 | 1,154    |
| DD&A                                                                         | 124               | 112               | 10                      | 2                  | 124      |
| Noncash and other costs, net                                                 | 39 <sup>c</sup>   | 37                | 2                       | —                  | 39       |
| Total costs                                                                  | 1,120             | 1,136             | 143                     | 38                 | 1,317    |
| Other revenue adjustments, primarily for pricing on prior period open sales  | 4                 | 4                 | —                       | 1                  | 5        |
| Gross profit                                                                 | \$ 298            | \$ 282            | \$ 12                   | \$ 4               | \$ 298   |
| Copper sales (millions of recoverable pounds)                                | 307               | 307               |                         |                    |          |
| Molybdenum sales (millions of recoverable pounds) <sup>a</sup>               |                   |                   | 8                       |                    |          |
| Gross profit per pound of copper/molybdenum:                                 |                   |                   |                         |                    |          |
| Revenues, excluding adjustments                                              | \$ 4.60           | \$ 4.60           | \$ 20.16                |                    |          |
| Site production and delivery, before net noncash and other costs shown below | 3.48              | 3.10              | 17.05                   |                    |          |
| By-product credits                                                           | (0.49)            | —                 | —                       |                    |          |
| Treatment charges                                                            | 0.12              | 0.11              | —                       |                    |          |
| Unit net cash costs                                                          | 3.11              | 3.21              | 17.05                   |                    |          |
| DD&A                                                                         | 0.40              | 0.36              | 1.28                    |                    |          |
| Noncash and other costs, net                                                 | 0.13 <sup>c</sup> | 0.12              | 0.29                    |                    |          |
| Total unit costs                                                             | 3.64              | 3.69              | 18.62                   |                    |          |
| Other revenue adjustments, primarily for pricing on prior period open sales  | 0.01              | 0.01              | —                       |                    |          |
| Gross profit per pound                                                       | \$ 0.97           | \$ 0.92           | \$ 1.54                 |                    |          |

*Reconciliation to Amounts Reported*

|                                                                             | Revenues | Production and Delivery | DD&A   |
|-----------------------------------------------------------------------------|----------|-------------------------|--------|
| Totals presented above                                                      | \$ 1,610 | \$ 1,117                | \$ 124 |
| Treatment charges                                                           | (4)      | 33                      | —      |
| Noncash and other costs, net                                                | —        | 39                      | —      |
| Other revenue adjustments, primarily for pricing on prior period open sales | 5        | —                       | —      |
| Eliminations and other                                                      | 19       | 23                      | —      |
| U.S. copper mines                                                           | 1,630    | 1,212                   | 124    |
| Other mining <sup>d</sup>                                                   | 5,510    | 3,844                   | 331    |
| Corporate, other & eliminations                                             | (1,412)  | (1,300)                 | 11     |
| As reported in our consolidated financial statements                        | \$ 5,728 | \$ 3,756                | \$ 466 |

- a. Reflects sales of molybdenum produced by certain of the U.S. copper mines to our molybdenum sales company at market-based pricing.
- b. Includes gold and silver product revenues and production costs.
- c. Includes charges totaling \$14 million (\$0.05 per pound of copper) for feasibility and optimization studies.
- d. Represents the combined total for our other mining operations as presented in Note 8.

**United States Copper Mines Product Revenues, Production Costs and Unit Net Cash Costs**

Three Months Ended March 31, 2024

| (In millions)                                                                | By-Product Method | Co-Product Method |                         |                    | Total    |
|------------------------------------------------------------------------------|-------------------|-------------------|-------------------------|--------------------|----------|
|                                                                              |                   | Copper            | Molybdenum <sup>a</sup> | Other <sup>a</sup> |          |
| Revenues                                                                     | \$ 1,316          | \$ 1,316          | \$ 136                  | \$ 39              | \$ 1,491 |
| Site production and delivery, before net noncash and other costs shown below | 1,074             | 973               | 116                     | 32                 | 1,121    |
| By-product credits                                                           | (128)             | —                 | —                       | —                  | —        |
| Treatment charges                                                            | 44                | 42                | —                       | 2                  | 44       |
| Net cash costs                                                               | 990               | 1,015             | 116                     | 34                 | 1,165    |
| DD&A                                                                         | 111               | 101               | 9                       | 1                  | 111      |
| Noncash and other costs, net                                                 | 45 <sup>c</sup>   | 41                | 4                       | —                  | 45       |
| Total costs                                                                  | 1,146             | 1,157             | 129                     | 35                 | 1,321    |
| Gross profit                                                                 | \$ 170            | \$ 159            | \$ 7                    | \$ 4               | \$ 170   |

Copper sales (millions of recoverable pounds)

 Molybdenum sales (millions of recoverable pounds)<sup>a</sup>

Gross profit per pound of copper/molybdenum

|                                                                              |                   |         |          |
|------------------------------------------------------------------------------|-------------------|---------|----------|
| Revenues                                                                     | \$ 3.96           | \$ 3.96 | \$ 18.49 |
| Site production and delivery, before net noncash and other costs shown below | 3.23              | 2.92    | 15.89    |
| By-product credits                                                           | (0.38)            | —       | —        |
| Treatment charges                                                            | 0.13              | 0.13    | —        |
| Unit net cash costs                                                          | 2.98              | 3.05    | 15.89    |
| DD&A                                                                         | 0.34              | 0.31    | 1.23     |
| Noncash and other costs, net                                                 | 0.13 <sup>c</sup> | 0.12    | 0.44     |
| Total unit costs                                                             | 3.45              | 3.48    | 17.56    |
| Gross profit per pound                                                       | \$ 0.51           | \$ 0.48 | \$ 0.93  |

*Reconciliation to Amounts Reported*

|                                                      | Revenues | Production and Delivery | DD&A   |
|------------------------------------------------------|----------|-------------------------|--------|
| Totals presented above                               | \$ 1,491 | \$ 1,121                | \$ 111 |
| Treatment charges                                    | (3)      | 41                      | —      |
| Noncash and other costs, net                         | —        | 45                      | —      |
| Eliminations and other                               | 14       | 17                      | 1      |
| U.S. copper mines                                    | 1,502    | 1,224                   | 112    |
| Other mining <sup>d</sup>                            | 6,278    | 3,890                   | 467    |
| Corporate, other & eliminations                      | (1,459)  | (1,270)                 | 16     |
| As reported in our consolidated financial statements | \$ 6,321 | \$ 3,844                | \$ 595 |

a. Reflects sales of molybdenum produced by certain of the U.S. copper mines to our molybdenum sales company at market-based pricing.

b. Includes gold and silver product revenues and production costs.

c. Includes charges totaling \$15 million (\$0.05 per pound of copper) for feasibility studies.

d. Represents the combined total for our other mining operations as presented in Note 8.

**South America Operations Product Revenues, Production Costs and Unit Net Cash Costs**

Three Months Ended March 31, 2025

(In millions)

|                                                                              | By-Product Method | Co-Product Method |                    |          |
|------------------------------------------------------------------------------|-------------------|-------------------|--------------------|----------|
|                                                                              |                   | Copper            | Other <sup>a</sup> | Total    |
| Revenues, excluding adjustments                                              | \$ 1,199          | \$ 1,199          | \$ 135             | \$ 1,334 |
| Site production and delivery, before net noncash and other costs shown below | 759               | 688               | 87                 | 775      |
| By-product credits                                                           | (121)             | —                 | —                  | —        |
| Treatment charges                                                            | 19                | 19                | —                  | 19       |
| Royalty on metals                                                            | 2                 | 2                 | —                  | 2        |
| Net cash costs                                                               | 659               | 709               | 87                 | 796      |
| DD&A                                                                         | 111               | 99                | 12                 | 111      |
| Noncash and other costs, net                                                 | 14 <sup>b</sup>   | 14                | —                  | 14       |
| Total costs                                                                  | 784               | 822               | 99                 | 921      |
| Other revenue adjustments, primarily for pricing on prior period open sales  | 60                | 60                | 2                  | 62       |
| Gross profit                                                                 | \$ 475            | \$ 437            | \$ 38              | \$ 475   |
| Copper sales (millions of recoverable pounds)                                | 275               | 275               |                    |          |

Gross profit per pound of copper:

|                                                                              |                   |         |  |
|------------------------------------------------------------------------------|-------------------|---------|--|
| Revenues, excluding adjustments                                              | \$ 4.36           | \$ 4.36 |  |
| Site production and delivery, before net noncash and other costs shown below | 2.76              | 2.50    |  |
| By-product credits                                                           | (0.44)            | —       |  |
| Treatment charges                                                            | 0.07              | 0.07    |  |
| Royalty on metals                                                            | 0.01              | 0.01    |  |
| Unit net cash costs                                                          | 2.40              | 2.58    |  |
| DD&A                                                                         | 0.40              | 0.36    |  |
| Noncash and other costs, net                                                 | 0.05 <sup>b</sup> | 0.05    |  |
| Total unit costs                                                             | 2.85              | 2.99    |  |
| Other revenue adjustments, primarily for pricing on prior period open sales  | 0.22              | 0.22    |  |
| Gross profit per pound                                                       | \$ 1.73           | \$ 1.59 |  |

**Reconciliation to Amounts Reported**

|                                                                             | Revenues | Production and Delivery | DD&A   |
|-----------------------------------------------------------------------------|----------|-------------------------|--------|
| Totals presented above                                                      | \$ 1,334 | \$ 775                  | \$ 111 |
| Treatment charges                                                           | (19)     | —                       | —      |
| Royalty on metals                                                           | (2)      | —                       | —      |
| Noncash and other costs, net                                                | —        | 14                      | —      |
| Other revenue adjustments, primarily for pricing on prior period open sales | 62       | —                       | —      |
| Eliminations and other                                                      | 1        | (1)                     | —      |
| South America operations                                                    | 1,376    | 788                     | 111    |
| Other mining <sup>c</sup>                                                   | 5,764    | 4,268                   | 344    |
| Corporate, other & eliminations                                             | (1,412)  | (1,300)                 | 11     |
| As reported in our consolidated financial statements                        | \$ 5,728 | \$ 3,756                | \$ 466 |

a. Includes silver sales of 0.8 million ounces (\$33.79 per ounce average realized price). Also reflects sales of molybdenum produced by Cerro Verde to our molybdenum sales company at market-based pricing.

b. Includes charges totaling \$15 million (\$0.05 per pound of copper) for feasibility and optimization studies.

c. Represents the combined total for our other mining operations as presented in Note 8.

**South America Operations Product Revenues, Production Costs and Unit Net Cash Costs**

Three Months Ended March 31, 2024

| (In millions)                                                                | By-Product Method | Co-Product Method |                    |          |
|------------------------------------------------------------------------------|-------------------|-------------------|--------------------|----------|
|                                                                              |                   | Copper            | Other <sup>a</sup> | Total    |
| Revenues, excluding adjustments                                              | \$ 1,119          | \$ 1,119          | \$ 70              | \$ 1,189 |
| Site production and delivery, before net noncash and other costs shown below | 743               | 703               | 53                 | 756      |
| By-product credits                                                           | (57)              | —                 | —                  | —        |
| Treatment charges                                                            | 50                | 50                | —                  | 50       |
| Royalty on metals                                                            | 2                 | 2                 | —                  | 2        |
| Net cash costs                                                               | 738               | 755               | 53                 | 808      |
| DD&A                                                                         | 108               | 101               | 7                  | 108      |
| Noncash and other costs, net                                                 | 18 <sup>b</sup>   | 18                | —                  | 18       |
| Total costs                                                                  | 864               | 874               | 60                 | 934      |
| Other revenue adjustments, primarily for pricing on prior period open sales  | (1)               | —                 | (1)                | (1)      |
| Gross profit                                                                 | \$ 254            | \$ 245            | \$ 9               | \$ 254   |

|                                               |     |     |  |  |
|-----------------------------------------------|-----|-----|--|--|
| Copper sales (millions of recoverable pounds) | 284 | 284 |  |  |
|-----------------------------------------------|-----|-----|--|--|

Gross profit per pound of copper:

|                                                                              |                   |         |  |  |
|------------------------------------------------------------------------------|-------------------|---------|--|--|
| Revenues, excluding adjustments                                              | \$ 3.94           | \$ 3.94 |  |  |
| Site production and delivery, before net noncash and other costs shown below | 2.61              | 2.47    |  |  |
| By-product credits                                                           | (0.20)            | —       |  |  |
| Treatment charges                                                            | 0.18              | 0.18    |  |  |
| Royalty on metals                                                            | 0.01              | 0.01    |  |  |
| Unit net cash costs                                                          | 2.60              | 2.66    |  |  |
| DD&A                                                                         | 0.39              | 0.36    |  |  |
| Noncash and other costs, net                                                 | 0.06 <sup>b</sup> | 0.06    |  |  |
| Total unit costs                                                             | 3.05              | 3.08    |  |  |
| Other revenue adjustments, primarily for pricing on prior period open sales  | —                 | —       |  |  |
| Gross profit per pound                                                       | \$ 0.89           | \$ 0.86 |  |  |

Reconciliation to Amounts Reported

|                                                                             | Revenues | Production and Delivery | DD&A   |
|-----------------------------------------------------------------------------|----------|-------------------------|--------|
| Totals presented above                                                      | \$ 1,189 | \$ 756                  | \$ 108 |
| Treatment charges                                                           | (50)     | —                       | —      |
| Royalty on metals                                                           | (2)      | —                       | —      |
| Noncash and other costs, net                                                | —        | 18                      | —      |
| Other revenue adjustments, primarily for pricing on prior period open sales | (1)      | —                       | —      |
| Eliminations and other                                                      | —        | (1)                     | —      |
| South America operations                                                    | 1,136    | 773                     | 108    |
| Other mining <sup>c</sup>                                                   | 6,644    | 4,341                   | 471    |
| Corporate, other & eliminations                                             | (1,459)  | (1,270)                 | 16     |
| As reported in our consolidated financial statements                        | \$ 6,321 | \$ 3,844                | \$ 595 |

a. Includes silver sales of 0.8 million ounces (\$24.45 per ounce average realized price). Also reflects sales of molybdenum produced by Cerro Verde to our molybdenum sales company at market-based pricing.

b. Includes charges totaling \$11 million (\$0.04 per pound of copper) for feasibility studies.

c. Represents the combined total for our other mining operations as presented in Note 8.

## Indonesia Operations Product Revenues, Production Costs and Unit Net Cash Costs

Three Months Ended March 31, 2025

(In millions)

|                                                                              | By-Product Method | Co-Product Method       |          |                             |          |
|------------------------------------------------------------------------------|-------------------|-------------------------|----------|-----------------------------|----------|
|                                                                              |                   | Copper                  | Gold     | Silver & Other <sup>a</sup> | Total    |
| Revenues, excluding adjustments                                              | \$ 1,258          | \$ 1,258                | \$ 385   | \$ 21                       | \$ 1,664 |
| Site production and delivery, before net noncash and other costs shown below | 432               | 326                     | 100      | 6                           | 432      |
| Gold, silver and other by-product credits                                    | (422)             | —                       | —        | —                           | —        |
| Treatment charges                                                            | 56                | 42                      | 13       | 1                           | 56       |
| Export duties                                                                | 55                | 42                      | 12       | 1                           | 55       |
| Royalty on metals                                                            | 66                | 48                      | 18       | —                           | 66       |
| Net cash costs                                                               | 187               | 458                     | 143      | 8                           | 609      |
| DD&A                                                                         | 186               | 141                     | 43       | 2                           | 186      |
| Noncash and other costs, net                                                 | 97 <sup>b</sup>   | 73                      | 23       | 1                           | 97       |
| Total costs                                                                  | 470               | 672                     | 209      | 11                          | 892      |
| Other revenue adjustments, primarily for pricing on prior period open sales  | 19                | 19                      | 15       | 1                           | 35       |
| Gross profit                                                                 | \$ 807            | \$ 605                  | \$ 191   | \$ 11                       | \$ 807   |
| Copper sales (millions of recoverable pounds)                                | 290               | 290                     |          |                             |          |
| Gold sales (thousands of recoverable ounces)                                 |                   |                         | 125      |                             |          |
| Gross profit per pound of copper/per ounce of gold:                          |                   |                         |          |                             |          |
| Revenues, excluding adjustments                                              | \$ 4.34           | \$ 4.34                 | \$ 3,072 |                             |          |
| Site production and delivery, before net noncash and other costs shown below | 1.49              | 1.12                    | 797      |                             |          |
| Gold, silver and other by-product credits                                    | (1.46)            | —                       | —        |                             |          |
| Treatment charges                                                            | 0.19              | 0.15                    | 102      |                             |          |
| Export duties                                                                | 0.19              | 0.14                    | 102      |                             |          |
| Royalty on metals                                                            | 0.23              | 0.17                    | 144      |                             |          |
| Unit net cash costs                                                          | 0.64              | 1.58                    | 1,145    |                             |          |
| DD&A                                                                         | 0.64              | 0.49                    | 343      |                             |          |
| Noncash and other costs, net                                                 | 0.34 <sup>b</sup> | 0.25                    | 179      |                             |          |
| Total unit costs                                                             | 1.62              | 2.32                    | 1,667    |                             |          |
| Other revenue adjustments, primarily for pricing on prior period open sales  | 0.06              | 0.07                    | 116      |                             |          |
| Gross profit per pound/ounce                                                 | \$ 2.78           | \$ 2.09                 | \$ 1,521 |                             |          |
| Reconciliation to Amounts Reported                                           |                   |                         |          |                             |          |
|                                                                              | Revenues          | Production and Delivery | DD&A     |                             |          |
| Totals presented above                                                       | \$ 1,664          | \$ 432                  | \$ 186   |                             |          |
| Treatment charges                                                            | (8)               | 48 <sup>c</sup>         | —        |                             |          |
| Export duties                                                                | (55)              | —                       | —        |                             |          |
| Royalty on metals                                                            | (66)              | —                       | —        |                             |          |
| Noncash and other costs, net                                                 | —                 | 97                      | —        |                             |          |
| Other revenue adjustments, primarily for pricing on prior period open sales  | 35                | —                       | —        |                             |          |
| Eliminations and other                                                       | —                 | 1                       | —        |                             |          |
| Indonesia operations                                                         | 1,570             | 578                     | 186      |                             |          |
| Other mining <sup>d</sup>                                                    | 5,570             | 4,478                   | 269      |                             |          |
| Corporate, other & eliminations                                              | (1,412)           | (1,300)                 | 11       |                             |          |
| As reported in our consolidated financial statements                         | \$ 5,728          | \$ 3,756                | \$ 466   |                             |          |

a. Includes silver sales of 0.4 million ounces (\$34.05 per ounce average realized price).

b. Includes charges totaling \$44 million (\$0.15 per pound of copper) for operational readiness and startup costs associated with PTF's new downstream processing facilities, \$24 million (\$0.08 per pound of copper) related to the reversal of previously capitalized land lease costs at PTF's new downstream processing facilities, \$23 million (\$0.08 per pound of copper) of remediation costs for PTF's new smelter that were not offset by recovery under construction insurance programs and \$6 million (\$0.02 per pound of copper) for feasibility and optimization studies. These charges were partly offset by a credit of \$11 million (\$0.04 per pound of copper) related to ARO adjustments.

c. Represents tolling costs paid to PT Smelting.

d. Represents the combined total for our other mining operations as presented in Note 8.

**Indonesia Operations Product Revenues, Production Costs and Unit Net Cash (Credits) Costs**

Three Months Ended March 31, 2024

(In millions)

|                                                                              | By-Product Method | Co-Product Method       |          |                             |          |
|------------------------------------------------------------------------------|-------------------|-------------------------|----------|-----------------------------|----------|
|                                                                              |                   | Copper                  | Gold     | Silver & Other <sup>a</sup> | Total    |
| Revenues, excluding adjustments                                              | \$ 1,938          | \$ 1,938                | \$ 1,209 | \$ 56                       | \$ 3,203 |
| Site production and delivery, before net noncash and other costs shown below | 753               | 456                     | 284      | 13                          | 753      |
| Gold, silver and other by-product credits                                    | (1,257)           | —                       | —        | —                           | —        |
| Treatment charges                                                            | 173               | 105                     | 65       | 3                           | 173      |
| Export duties                                                                | 156               | 94                      | 59       | 3                           | 156      |
| Royalty on metals                                                            | 118               | 70                      | 46       | 2                           | 118      |
| Net cash (credits) costs                                                     | (57)              | 725                     | 454      | 21                          | 1,200    |
| DD&A                                                                         | 335               | 203                     | 126      | 6                           | 335      |
| Noncash and other costs, net                                                 | 23 <sup>b</sup>   | 14                      | 9        | —                           | 23       |
| Total costs                                                                  | 301               | 942                     | 589      | 27                          | 1,558    |
| Other revenue adjustments, primarily for pricing on prior period open sales  | (7)               | (7)                     | (7)      | (1)                         | (15)     |
| Gross profit                                                                 | \$ 1,630          | \$ 989                  | \$ 613   | \$ 28                       | \$ 1,630 |
| Copper sales (millions of recoverable pounds)                                | 493               | 493                     |          |                             |          |
| Gold sales (thousands of recoverable ounces)                                 |                   |                         | 564      |                             |          |
| Gross profit per pound of copper/per ounce of gold:                          |                   |                         |          |                             |          |
| Revenues, excluding adjustments                                              | \$ 3.92           | \$ 3.92                 | \$ 2,145 |                             |          |
| Site production and delivery, before net noncash and other costs shown below | 1.53              | 0.92                    | 504      |                             |          |
| Gold, silver and other by-product credits                                    | (2.55)            | —                       | —        |                             |          |
| Treatment charges                                                            | 0.35              | 0.21                    | 116      |                             |          |
| Export duties                                                                | 0.32              | 0.19                    | 104      |                             |          |
| Royalty on metals                                                            | 0.23              | 0.15                    | 81       |                             |          |
| Unit net cash (credits) costs                                                | (0.12)            | 1.47                    | 805      |                             |          |
| DD&A                                                                         | 0.68              | 0.41                    | 224      |                             |          |
| Noncash and other costs, net                                                 | 0.05 <sup>b</sup> | 0.03                    | 16       |                             |          |
| Total unit costs                                                             | 0.61              | 1.91                    | 1,045    |                             |          |
| Other revenue adjustments, primarily for pricing on prior period open sales  | (0.01)            | (0.01)                  | (14)     |                             |          |
| Gross profit per pound/ounce                                                 | \$ 3.30           | \$ 2.00                 | \$ 1,086 |                             |          |
| <i>Reconciliation to Amounts Reported</i>                                    |                   |                         |          |                             |          |
|                                                                              | Revenues          | Production and Delivery | DD&A     |                             |          |
| Totals presented above                                                       | \$ 3,203          | \$ 753                  | \$ 335   |                             |          |
| Treatment charges                                                            | (89)              | 84 <sup>c</sup>         | —        |                             |          |
| Export duties                                                                | (156)             | —                       | —        |                             |          |
| Royalty on metals                                                            | (118)             | —                       | —        |                             |          |
| Noncash and other costs, net                                                 | —                 | 23                      | —        |                             |          |
| Other revenue adjustments, primarily for pricing on prior period open sales  | (15)              | —                       | —        |                             |          |
| Eliminations and other                                                       | —                 | 1                       | —        |                             |          |
| Indonesia operations                                                         | 2,825             | 861                     | 335      |                             |          |
| Other mining <sup>d</sup>                                                    | 4,955             | 4,253                   | 244      |                             |          |
| Corporate, other & eliminations                                              | (1,459)           | (1,270)                 | 16       |                             |          |
| As reported in our consolidated financial statements                         | \$ 6,321          | \$ 3,844                | \$ 595   |                             |          |

a. Includes silver sales of 2.1 million ounces (\$23.90 per ounce average realized price).

b. Includes charges totaling \$15 million (\$0.03 per pound of copper) for operational readiness and startup costs associated with PTTF's new downstream processing facilities and \$7 million (\$0.01 per pound of copper) for feasibility and optimization studies. These charges were partly offset by credits of \$8 million (\$0.02 per pound of copper) associated with adjustments to PTTF's non-income tax provision.

c. Represents tolling costs paid to PT Smelting.

d. Represents the combined total for our other mining operations as presented in Note 8.

**Molybdenum Mines Product Revenues, Production Costs and Unit Net Cash Costs**

| (In millions)                                                                | Three Months Ended March 31, |                         |        |
|------------------------------------------------------------------------------|------------------------------|-------------------------|--------|
|                                                                              | 2025                         | 2024                    |        |
| Revenues, excluding adjustments <sup>a</sup>                                 | \$ 186                       | \$ 152                  |        |
| Site production and delivery, before net noncash and other costs shown below | 116                          | 116                     |        |
| Treatment charges and other                                                  | 9                            | 7                       |        |
| Net cash costs                                                               | 125                          | 123                     |        |
| DD&A                                                                         | 26                           | 16                      |        |
| Noncash and other costs, net                                                 | 6                            | 3                       |        |
| Total costs                                                                  | 157                          | 142                     |        |
| Gross profit                                                                 | \$ 29                        | \$ 10                   |        |
| Molybdenum sales (millions of recoverable pounds) <sup>a</sup>               | 9                            | 8                       |        |
| Gross profit per pound of molybdenum:                                        |                              |                         |        |
| Revenues, excluding adjustments <sup>a</sup>                                 | \$ 20.32                     | \$ 19.47                |        |
| Site production and delivery, before net noncash and other costs shown below | 12.70                        | 14.94                   |        |
| Treatment charges and other                                                  | 1.02                         | 0.86                    |        |
| Unit net cash costs                                                          | 13.72                        | 15.80                   |        |
| DD&A                                                                         | 2.83                         | 2.08                    |        |
| Noncash and other costs, net                                                 | 0.62                         | 0.33                    |        |
| Total unit costs                                                             | 17.17                        | 18.21                   |        |
| Gross profit per pound                                                       | \$ 3.15                      | \$ 1.26                 |        |
| Reconciliation to Amounts Reported                                           |                              |                         |        |
| Three Months Ended March 31, 2025                                            | Revenues                     | Production and Delivery | DD&A   |
| Totals presented above                                                       | \$ 186                       | \$ 116                  | \$ 26  |
| Treatment charges and other                                                  | (9)                          | —                       | —      |
| Noncash and other costs, net                                                 | —                            | 6                       | —      |
| Molybdenum mines                                                             | 177                          | 122                     | 26     |
| Other mining <sup>b</sup>                                                    | 6,963                        | 4,934                   | 429    |
| Corporate, other & eliminations                                              | (1,412)                      | (1,300)                 | 11     |
| As reported in our consolidated financial statements                         | \$ 5,728                     | \$ 3,756                | \$ 466 |
| Three Months Ended March 31, 2024                                            |                              |                         |        |
| Totals presented above                                                       | \$ 152                       | \$ 116                  | \$ 16  |
| Treatment charges and other                                                  | (7)                          | —                       | —      |
| Noncash and other costs, net                                                 | —                            | 3                       | —      |
| Molybdenum mines                                                             | 145                          | 119                     | 16     |
| Other mining <sup>b</sup>                                                    | 7,635                        | 4,995                   | 563    |
| Corporate, other & eliminations                                              | (1,459)                      | (1,270)                 | 16     |
| As reported in our consolidated financial statements                         | \$ 6,321                     | \$ 3,844                | \$ 595 |

- a. Reflects sales of the Molybdenum mines' production to our molybdenum sales company at market-based pricing. On a consolidated basis, realizations are based on the actual contract terms for sales to third parties; as a result, our consolidated average realized price per pound of molybdenum will differ from the amounts reported in this table.
- b. Represents the combined total for our other mining operations as presented in Note 8. Also includes amounts associated with the molybdenum sales company, which includes sales of molybdenum produced by the Molybdenum mines and by certain of the U.S. copper mines and South America operations.

## CAUTIONARY STATEMENT

Our discussion and analysis contains forward-looking statements in which we discuss our potential future performance, operations and projects. Forward-looking statements are all statements other than statements of historical facts, such as plans, projections or expectations relating to business outlook, strategy, goals or targets, and the underlying assumptions and estimated impacts on our business and stakeholders related thereto; global market conditions, including trade policies; ore grades and milling rates; production and sales volumes; unit net cash costs (credits) and operating costs; capital expenditures; operating plans, including mine sequencing; cash flows; liquidity; PTFI's remediation, commissioning and full ramp-up of its new smelter and full production and ramp-up at the PMR; potential extension of PTFI's IUPK beyond 2041; export licenses, export duties and export volumes, including PTFI's ability to continue exports of copper concentrate until full ramp-up is achieved at its new smelter in Indonesia; timing of shipments of inventoried production; our sustainability-related commitments and targets; our overarching commitment to deliver responsibly produced copper and molybdenum, including plans to implement, validate and maintain validation of our operating sites under specific frameworks; achievement of our 2030 climate targets and our 2050 net zero aspiration; improvements in operating procedures and technology innovations and applications; exploration efforts and results; development and production activities, rates and costs; future organic growth opportunities; tax rates; the impact of copper, gold and molybdenum price changes; the impact of deferred intercompany profits on earnings; mineral reserve and mineral resource estimates; final resolution of settlements associated with ongoing legal and environmental proceedings; debt repurchases; and the ongoing implementation of our financial policy and future returns to shareholders, including dividend payments (base or variable) and share repurchases. The words "anticipates," "may," "can," "plans," "believes," "estimates," "expects," "projects," "targets," "intends," "likely," "will," "should," "could," "to be," "potential," "assumptions," "guidance," "aspirations," "future," "commitments," "pursues," "initiatives," "objectives," "opportunities," "strategy" and any similar expressions are intended to identify those assertions as forward-looking statements. The declaration and payment of dividends (base or variable), and timing and amount of any share repurchases are at the discretion of our Board and management, respectively, and are subject to a number of factors, including not exceeding our net debt target, capital availability, our financial results, cash requirements, global economic conditions, changes in laws, contractual restrictions and other factors deemed relevant by our Board or management, as applicable. Our share repurchase program may be modified, increased, suspended or terminated at any time at the Board's discretion.

We caution readers that forward-looking statements are not guarantees of future performance and actual results may differ materially from those anticipated, expected, projected or assumed in the forward-looking statements. Important factors that can cause our actual results to differ materially from those anticipated in the forward-looking statements include, but are not limited to, supply of and demand for, and prices of the commodities we produce, primarily copper and gold; PTFI's ability to export and sell or inventory copper concentrates through remediation and full ramp-up of its new smelter in Indonesia; changes in export duties and tariff rates; completion of remediation activities and achieving full ramp-up of the new smelter in Indonesia; full production and ramp-up at the PMR; production rates; timing of shipments; price and availability of consumables and components we purchase as well as constraints on supply and logistics, and transportation services; changes in cash requirements, financial position, financing or investment plans; changes in general market, economic, geopolitical, regulatory or industry conditions, including market volatility regarding trade policies and tariff uncertainty; reductions in liquidity and access to capital; changes in tax laws and regulations; political and social risks, including the potential effects of violence in Indonesia, civil unrest in Peru, and relations with local communities and Indigenous Peoples; operational risks inherent in mining, with higher inherent risks in underground mining; mine sequencing; changes in mine plans or operational modifications, delays, deferrals or cancellations, including the ability to smelt and refine or inventory; results of technical, economic or feasibility studies; potential inventory adjustments; potential impairment of long-lived mining assets; satisfaction of requirements in accordance with PTFI's IUPK to extend mining rights from 2031 through 2041; process relating to the extension of PTFI's IUPK beyond 2041; cybersecurity risks; any major public health crisis; labor relations, including labor-related work stoppages and increased costs; compliance with applicable environmental, health and safety laws and regulations; weather- and climate-related risks; environmental risks, including availability of secure water supplies; impacts, expenses or results from litigation or investigations; tailings management; our ability to comply with our responsible production commitments under specific frameworks and any changes to such frameworks and other factors described in more detail under the heading "Risk Factors" contained in Part I, Item 1A. of our 2024 Form 10-K.

Investors are cautioned that many of the assumptions upon which our forward-looking statements are based are likely to change after the date the forward-looking statements are made, including for example commodity prices, which we cannot control, and production volumes and costs or technological solutions and innovations, some aspects of which we may not be able to control. Further, we may make changes to our business plans that could

affect our results. We undertake no obligation to update any forward-looking statements, which are as of the date made, notwithstanding any changes in our assumptions, changes in business plans, actual experience or other changes.

This report on Form 10-Q also contains measures such as net debt and unit net cash costs (credits) per pound of copper and molybdenum, which are not recognized under U.S. GAAP. Refer to “Operations – Unit Net Cash Costs” and “Operations – Unit Net Cash Costs (Credits)” for further discussion of unit net cash costs (credits) associated with our operating divisions, and to “Product Revenues and Production Costs” for reconciliations of per pound costs (credits) by operating division to production and delivery costs applicable to sales reported in our consolidated financial statements. Refer to “Net Debt” for reconciliations of consolidated debt, consolidated cash and cash equivalents, and current restricted cash associated with PTFI’s export proceeds to net debt. For forward-looking unit net cash costs (credits) per pound of copper and molybdenum measures, we are unable to provide a reconciliation to the most comparable GAAP measure without unreasonable effort because estimating such GAAP measures and providing a meaningful reconciliation is extremely difficult and requires a level of precision that is unavailable for these future periods, and the information needed to reconcile these measures is dependent upon future events, many of which are outside of our control as described above. Forward-looking non-GAAP measures are estimated consistent with the relevant definitions and assumptions.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

There have been no material changes in our market risks during the three-month period ended March 31, 2025. For additional information on market risks, refer to “Disclosures About Market Risks” included in Part II, Items 7. and 7A. of our 2024 Form 10-K. For projected sensitivities of our operating cash flow to changes in commodity prices, refer to “Outlook” in Part I, Item 2. of this quarterly report on Form 10-Q; for projected sensitivities of our provisionally priced copper sales to changes in commodity prices refer to “Consolidated Results – Revenues” in Part I, Item 2. of this quarterly report on Form 10-Q.

Item 4. Controls and Procedures.

- (a) Evaluation of disclosure controls and procedures. Our chief executive officer and chief financial officer, with the participation of management, have evaluated the effectiveness of our “disclosure controls and procedures” (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this quarterly report on Form 10-Q. Based on their evaluation, they have concluded that our disclosure controls and procedures were effective as of March 31, 2025.
- (b) Changes in internal control over financial reporting. There has been no change in our internal control over financial reporting that occurred during the quarter ended March 31, 2025, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Part II. OTHER INFORMATION

Item 1. Legal Proceedings.

We are involved in numerous legal proceedings that arise in the ordinary course of our business or are associated with environmental issues. We are also involved periodically in reviews, inquiries, investigations and other proceedings initiated by or involving government agencies, some of which may result in adverse judgments, settlements, fines, penalties, injunctions or other relief.

Management does not believe, based on currently available information, that the outcome of any legal proceeding reported in Part I, Item 3. “Legal Proceedings” and Note 10 of our 2024 Form 10-K, as updated by Note 7 herein, will have a material adverse effect on our financial condition; although individual or cumulative outcomes could be material to our operating results for a particular period, depending on the nature and magnitude of the outcome and the operating results for the period.

There have been no material changes to legal proceedings previously disclosed in Part I, Item 3. “Legal Proceedings” and Note 10 of our 2024 Form 10-K.

# Item 1A. Risk Factors.

There have been no material changes to our risk factors previously disclosed in Part I, Item 1A. "Risk Factors" of our 2024 Form 10-K.

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

There were no unregistered sales of equity securities during the quarter ended March 31, 2025.

The following table sets forth information with respect to shares of FCX common stock purchased by us during the quarter ended March 31, 2025, and the approximate dollar value of shares that may yet be purchased pursuant to our share repurchase program:

| Period              | (a) Total<br>Number of<br>Shares Purchased | (b) Average<br>Price Paid Per Share | (c) Total Number of<br>Shares Purchased as Part of<br>Publicly Announced Plans or<br>Programs <sup>a</sup> | (d) Approximate Dollar Value of<br>Shares That May<br>Yet Be Purchased Under the<br>Plans or Programs <sup>a</sup> |
|---------------------|--------------------------------------------|-------------------------------------|------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| January 1-31, 2025  | —                                          | \$ —                                | —                                                                                                          | \$ 3,105,744,136                                                                                                   |
| February 1-28, 2025 | —                                          | \$ —                                | —                                                                                                          | \$ 3,105,744,136                                                                                                   |
| March 1-31, 2025    | 1,406,754                                  | \$ 39.10                            | 1,406,754                                                                                                  | \$ 3,050,744,299                                                                                                   |
| Total               | 1,406,754                                  | \$ 39.10                            | 1,406,754                                                                                                  |                                                                                                                    |

- a. On November 1, 2021, our Board approved a share repurchase program authorizing repurchases of up to \$3.0 billion of our common stock. On July 19, 2022, our Board authorized an increase in the share repurchase program up to \$5.0 billion. The share repurchase program does not obligate us to acquire any specific amount of shares and does not have an expiration date.

# Item 4. Mine Safety Disclosures.

Our highest priority is the health, safety and well-being of our workforce. We believe health and safety considerations are integral to, and fundamental for, all other functions in our organization, and we understand that the health and safety of our workforce is critical to our operational efficiency and long-term success. Our global health and safety strategy, "Safe Production Matters," is focused on fatality prevention, eliminating systemic root causes of incidents and continuous improvement through robust management systems, which are supported by leaders empowering our teams to work safely. Foundational to our Safe Production Matters strategy is our Fatal Risk Management (FRM) program. The goal of our FRM program is to achieve zero workplace fatalities by raising awareness to fatal risks and the measures necessary to mitigate them. The information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K is included in Exhibit 95.1 to this quarterly report on Form 10-Q.

# Item 5. Other Information.

During the quarter ended March 31, 2025, no director or officer of FCX adopted or terminated any "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as such terms are defined in Item 408(a) of Regulation S-K.

Item 6. Exhibits.

| Exhibit Number        | Exhibit Title                                                                                                                                                                                                                                                                  | Filed with this Form 10-Q | Incorporated by Reference |              |            |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------|--------------|------------|
|                       |                                                                                                                                                                                                                                                                                |                           | Form                      | File No.     | Date Filed |
| <a href="#">2.1</a>   | PTFI Divestment Agreement dated as of September 27, 2018 among FCX, International Support LLC, PT Freeport Indonesia, PT Indocopper Investama and PT Indonesia Asahan Aluminium (Persero).                                                                                     |                           | 10-Q                      | 001-11307-01 | 11/9/2018  |
| <a href="#">2.2</a>   | Supplemental and Amendment Agreement to the PTFI Divestment Agreement, dated December 21, 2018, among FCX, PT Freeport Indonesia, PT Indonesia Papua Metal Dan Mineral (f/k/a PT Indocopper Investama), PT Indonesia Asahan Aluminium (Persero) and International Support LLC. |                           | 10-K                      | 001-11307-01 | 2/15/2019  |
| <a href="#">3.1</a>   | Composite Certificate of Incorporation of FCX.                                                                                                                                                                                                                                 |                           | 10-Q                      | 001-11307-01 | 8/7/2024   |
| <a href="#">3.2</a>   | Amended and Restated By-Laws of FCX, effective as of June 11, 2024.                                                                                                                                                                                                            |                           | 8-K                       | 001-11307-01 | 6/12/2024  |
| <a href="#">10.1*</a> | Amended and Restated Executive Employment Agreement dated effective as of February 11, 2025 between FCX and Kathleen L. Quirk.                                                                                                                                                 |                           | 10-K                      | 001-11307-01 | 2/14/2025  |
| <a href="#">10.2*</a> | Form of Performance Share Unit Agreement (effective February 2025).                                                                                                                                                                                                            |                           | 10-K                      | 001-11307-01 | 2/14/2025  |
| <a href="#">10.3*</a> | Form of Restricted Stock Unit Agreement (effective February 2025).                                                                                                                                                                                                             |                           | 10-K                      | 001-11307-01 | 2/14/2025  |
| <a href="#">15.1</a>  | Letter from Ernst & Young LLP regarding unaudited interim financial statements.                                                                                                                                                                                                | X                         |                           |              |            |
| <a href="#">31.1</a>  | Certification of Principal Executive Officer pursuant to Rule 13a-14(a)/15d-14(a).                                                                                                                                                                                             | X                         |                           |              |            |
| <a href="#">31.2</a>  | Certification of Principal Financial Officer pursuant to Rule 13a-14(a)/15d-14(a).                                                                                                                                                                                             | X                         |                           |              |            |
| <a href="#">32.1</a>  | Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350.                                                                                                                                                                                               | X                         |                           |              |            |
| <a href="#">32.2</a>  | Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350.                                                                                                                                                                                               | X                         |                           |              |            |
| <a href="#">95.1</a>  | Mine Safety and Health Administration Safety Data.                                                                                                                                                                                                                             | X                         |                           |              |            |
| 101.INS               | XBRL Instance Document - the XBRL Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.                                                                                                           | X                         |                           |              |            |
| 101.SCH               | Inline XBRL Taxonomy Extension Schema.                                                                                                                                                                                                                                         | X                         |                           |              |            |
| 101.CAL               | Inline XBRL Taxonomy Extension Calculation Linkbase.                                                                                                                                                                                                                           | X                         |                           |              |            |
| 101.DEF               | Inline XBRL Taxonomy Extension Definition Linkbase.                                                                                                                                                                                                                            | X                         |                           |              |            |
| 101.LAB               | Inline XBRL Taxonomy Extension Label Linkbase.                                                                                                                                                                                                                                 | X                         |                           |              |            |
| 101.PRE               | Inline XBRL Taxonomy Extension Presentation Linkbase.                                                                                                                                                                                                                          | X                         |                           |              |            |
| 104                   | The cover page from this Quarterly Report on Form 10-Q, formatted in Inline XBRL and contained in Exhibit 101.                                                                                                                                                                 | X                         |                           |              |            |

\* Indicates management contract or compensatory plan or arrangement.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Freeport-McMoRan Inc.

By: /s/ Ellie L. Mikes

Ellie L. Mikes  
Vice President and Chief Accounting Officer  
(authorized signatory  
and Principal Accounting Officer)

Date: May 8, 2025